

## GARDENCITY

# **Annual Budget**



### **Table of Contents**

Contents	Section No.
Introduction	
City-At-A Glance	
Organization Chart by Function     Gitawide Staffing Level Summany	
<ul> <li>Citywide Staffing Level Summary</li> <li>Annual Budget Process</li> </ul>	
<ul> <li>Annual Budget Process</li> <li>Annual Budget Preparation Timeline</li> </ul>	1
<ul> <li>Annual Budget Calendar of Events</li> </ul>	
<ul> <li>Budgeting by Fund</li> </ul>	
General Fund Overview	
General Government Services	
Departmental Budget Summaries:	2
Legislative	Z
Executive	
Administrative Services	
Departmental Budget Summaries:	2
• Finance	3
Human Resources	
Information Technology	
Parks & Recreation	
Planning, Zoning & Building	
Public Safety Services	
Departmental Budget Summaries:	
Municipal Court	4
Police	
Emergency Management	
Fire Protection Fund	
Public Works / Utility Services	
Departmental Budget Summaries:	
Public Works	
<ul><li>Fleet Operations</li><li>Stormwater Fund</li></ul>	5
Sanitation Fund	5
Water & Sewer Fund	
• Water & Sewer Fund	
<ul> <li>Water Treatment</li> </ul>	
<ul> <li>Water/Sewer Distribution, Billing &amp; Repair</li> </ul>	

## FY2015 Adopted Budget

# Introduction



### Introduction

- City At-A-Glance
- Organization Chart by Function
- Citywide Staffing Level Summary
- Annual Budget Process
- Annual Budget Preparation Timeline
- Annual Budget Calendar of Events
- Budgeting by Fund
- General Fund Overview

### Introduction

The City of Garden City Adopted Budget document is designed in an easy to understand format to facilitate understanding of the City's budget plan to provide municipal services and generate a clear and concise picture of City operations to citizens and interested parties. Our goal is to present the often complex finances of the City in a fashion that everyone can understand.

The fiscal year of the City government begins on January 1<sup>st</sup> and ends on December 31<sup>st</sup> of each year. The City's fiscal year adopted budget serves as a forecast of revenues it will receive and expenditures it will incur during this timeframe. The City monitors the budget throughout the year to determine whether the City is performing within the budgeted allocations for both revenues and expenditures. The updated projections are presented to the City Council on a monthly basis.

Each year the City Council, City Manager and City staff work together to develop an Annual Budget. During the budget process the City's management team reviews the current status of the City's finances and makes recommendations on how to utilize its resources to best benefit its citizens. The budget serves as both an outline on how monies should be spend to maintain and improve the City, and as a planning tool.

The City's budget for fiscal year 2015 was balanced using combinations of strategies for personnel and expenditures to create a sustainable budget based upon the following priorities.

- Transparent and accessible budget process
- Protect and strengthen core services
- Invest in strategic capital improvement projects to enrich the services and environmental stewardship the community values
- Continue to manage our debt level responsibly
- Ensure all resources are used responsibly and effectively

#### **Budget Document Format**

The budget is divided into five sections:

(1) <u>Introduction Section</u>: This section contains a brief overview of the City, its budget process and fund structure, and a Citywide staffing summary and organizational chart by function, and an overview of the general fund.

(2) <u>General Government Services</u>: This section contains the departmental budget summaries for *Legislative* and *Executive*.

(3) <u>Administrative Services</u>: This section contains the departmental budget summaries for *Finance*, *Information Technology*, *Human Resources*, *Parks & Recreation*, *and Planning*, *Zoning & Building*.

(4) <u>Public Safety Services</u>: This section contains the departmental budget summaries for the *Municipal Court, Police, Emergency Management, and Fire Department (Fire Protection Fund).* 

(5) <u>Public Works/Utility Services</u>: This section contains the departmental budget summaries for *Public Works, Fleet Operations, Stormwater Management (Stormwater Fund), Sanitation Fund and Water/Sewer Operations (Water/Sewer Fund).* 

## **City of Garden City**

## At-A-Glance

General Data					
Date of Incorporation	1939				
Estimated Population (2010 Census)	8,778				
Form of Government	Council-Manager				
Next Election	November 2015				
Registered Voters	4,968				
Area of City (square miles)	15				
<u>Demographics</u>					
Median Age	35.3				
Median Household Income	\$37,264				
Household Value Range	\$50,000 - \$149,999				
Average Household Size	2.66				
Percentage of Families	64.3%				
Environment & Utilities					
Miles of Water Mains	40				
Daily Avg. Water Consumption	1.0 million gal				
Max Daily Water Capacity	1.5 million gal				
Miles of Sanitary Sewers	45				
Max Daily Treatment Capacity	2.0 million gal				
Miles of Streets	47				
Ditch Maintenance	26.212 linear ft.				
Public Safety					
Number of Police Stations	1				
Police Department Re-accredited	2013				
Number of Fire Stations	2				
ISO Fire Classification	3				
Parks & Recreation					
Community Centers	3				
Parks	4				
Swimming Pool	1				
Football Stadiums	1				
Baseball/Softball Fields	5				

### City of Garden City 2015 Organization Chart by Function



### **Citywide Staffing Level Summary**

### **General Fund Budgeted Positions**

Executive	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
City Manager	1	1	1	1	1
Deputy City Manager/Utilities Dept. Head	1	1	1	Merged	1
Clerk of Council/Budget Director	1	1	1	1	1
Executive Administrative Assistant	1	1	1	Eliminated	
Front Desk Receptionist/Switch Board	1	1	1	1	
Total Executive Staffing Level	4	4	4	3	3
Information Technology	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
IT/IS Director	1	1	1	1	1
Facilities Maintenance Coordinator	1	1	1	1	1
Custodian	1	1	Eliminated		
Total IT Staffing Level	3	3	2	2	2
Human Resources	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
Human Resources Director	1	1	1	1	1
Administrative Assistant	Eliminated				
Total HR Staffing Level	1	1	1	1	1
Finance	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
Finance Director	1	1	1	Vacant	1
Chief Accountant	1	1	1	Eliminated	
Senior Accountant	1	1	1		
Intermediate Accountants	1	1	1	2	2
Total Finance Staffing Level	4	4	4	2	3
Planning, Zoning & Building	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
Planning Director	1	1	1	1	1
Senior Code Enforcement Officer	1	1	1		1
Code Enforcement Officer	1	1	1		1
Administrative Assistant	1	1	1	1	1
Total Planning Staffing Level	4	4	4	2	4
Vehicle Service Center	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
Senior Mechanic	-	1	1	1	1
Mechanic	1	1	1	1	1
Mechanic Assistant					
Total Vehicle Center Staffing Level	1	2	2	2	2
Senior Citizens Center	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
Senior Center Program Supervisor	1	1	1	1	1
Total Senior Center Staffing Level	1	1	1	1	1

### **Citywide Staffing Level Summary**

### **General Fund Budgeted Positions**

Recreation Center	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
Recreation Director	1	1	1	1	1
Program Coordinator	1	1	1	1	1
After-School Program Coordinator	1	1	1	1	1
Senior Groundskeeper (Athletic Fields)	1	1	1	1	1
Groundskeeper I	1	1	1	2	2
Groundskeeper II	1	1	1	Eliminated	
Administrative Assistant	1	1	1	1	1
Total Recreation Staffing Level	7	7	7	7	7
Public Works	2011 2012 2013 2014		2015		
	Actual	Actual	Actual	Amended	Adopted
Public Works Director	1	1	1	1	1
Administrative Services Manager		1	1	1	1
Foreman	_	1	1	1	1
Public Works Crew Leader	1	2	2	2	2
Public Works Tech III*	5	4	4	4	4
Public Works Tech II*		1	1	1	1
Public Works Tech I	2				
Administrative Assistant	1				
Total Public Works Staffing Level	10	10	10	10	10
Police	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
Chief of Police	1	1	1	1	1
Executive Administrative Assistant	1	1	1	1	1
Captain	3	3	3	3	3
Lieutenant	2	2	2	2	2
Sergeant	5	4	5	5	5
Corporal	4	4	4	4	4
Detective	6	5	5	5	5
Training Officer	1	1	1	1	1
CID/Evidence Specialist	-			-	
	1	1	1	1	1
Patrol Officer	<u> </u>	1 17	1 16	1 15	1 15
Patrol Officer	17	17	16	15	15
Patrol Officer CNT Officers (Reimbursed by Chatham	17	17	16	15	15
Patrol Officer CNT Officers (Reimbursed by Chatham County)	17 2	17 2	16 2	15 2	15 2
Patrol Officer CNT Officers (Reimbursed by Chatham County) Clerk Of Court	17 2 1	17 2 1	16 2 1	15 2 1	15 2 1
Patrol Officer CNT Officers (Reimbursed by Chatham County) Clerk Of Court Records Clerk Front Desk Receptionist/Switch Board Code Enforcement Officers	17 2 1 2	17 2 1 2	16 2 1 2	15 2 1 2	15 2 1 2
Patrol Officer CNT Officers (Reimbursed by Chatham County) Clerk Of Court Records Clerk Front Desk Receptionist/Switch Board	17 2 1 2	17 2 1 2	16 2 1 2	15 2 1 2 	15 2 1 2
Patrol Officer CNT Officers (Reimbursed by Chatham County) Clerk Of Court Records Clerk Front Desk Receptionist/Switch Board Code Enforcement Officers	17 2 1 2  -	17 2 1 2 	16 2 1 2 	15 2 1 2  2	15 2 1 2 1 
Patrol Officer CNT Officers (Reimbursed by Chatham County) Clerk Of Court Records Clerk Front Desk Receptionist/Switch Board Code Enforcement Officers Total Police Staffing Level	17 2 1 2   46	17 2 1 2   44	16 2 1 2   44	15 2 1 2  2 46	15 2 1 2 1  44
Patrol Officer CNT Officers (Reimbursed by Chatham County) Clerk Of Court Records Clerk Front Desk Receptionist/Switch Board Code Enforcement Officers Total Police Staffing Level	17 2 1 2  - 46 2011	17 2 1 2  - 44 2012	16 2 1 2  - 44 2013	15 2 1 2  2 46 2014	15 2 1 2 1  44 2015

Total General Fund Budgeted Positions	32 81	80	76	77
---------------------------------------	-------	----	----	----

### **Citywide Staffing Level Summary**

### **Fire Protection Fund Budgeted Positions**

<u>Fire</u>	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopted
Fire Chief	1	1	1	1	1
Administrative Assistant (FY15 New Position)					1
Firefighter (FY15 (2) Additional Positions)	8	8	8	8	10
Total Fire Protection Fund Staffing Level	9	9	9	9	12

### Water & Sewer Fund Budgeted Positions

Wastewater Treatment	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
Water/Sewer Director	1	1	1	1	1
Operator Trainees	3	3	3	3	3
Administrative Assistant	1	1	1	1	1
Total Wastewater Treatment Staffing Level	5	5	5	5	5
Water Treatment	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopted
Water Operator Trainee	1	1	1	1	1
Total Water Treatment Staffing Level	1	1	1	1	1
Water/Sewer Billing, Distribution & Repair	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
Water/Sewer Department Supervisor	1	1	1	1	1
Utility Business Services Manager	1	1	1	1	1
Utility Billing Coordinator	1	1	1	1	1
Utility Billing Analyst	1	1	1	1	1
Senior Meter Reader	-	1	1	1	1
Meter Reader	-	1	1		
Water/Sewer Repair Foreman	-	1	1	1	1
Water/Sewer Repair Tech II	2	1	1	1	1
Water/Sewer Tech I	2	4	3	3	3
Backflow Prevention Tester	1	1	1	1	1
Total W/S Billing, Distribution & Repair Staffing Level	9	13	12	11	11
Total Water /Sewer Fund Budgeted Positions	15	19	18	17	17

Total Citywide Budgeted Positions	106	109	107	102	106
Total Citywide Budgeteu Positions	100	105	107	102	100

### **City's Annual Budget Process**

The budget process for the City involves teamwork and cooperation among many groups and individuals within the City, including citizens, the City Council, and City staff. The City's annual Operating and Capital budgets are prepared on a calendar year basis.

#### Six Distinct Phases Make Up the City's Budget Cycle

#### 1 PLANNING

The City Manager receives guidance from the City Council on how to direct the City departments in developing their budgets for the coming year – what the constraints are and what priorities to focus on.

#### 2 DEVELOPMENT & PREPARATION

This stage occurs when Department Heads and key staff members develop and submit their budget requests to the Budget Review Team (City Manager, Budget Director, and Finance Director). The Budget Review Team balances projected revenues and projected expenses and develops the City Manager's recommended budget.

#### 3 REVIEW & ADOPTION

The Review and Adoption stage occurs when the City Council reviews the City Manager's recommended budget, seeks input from the public, makes budget adjustments, then adopts the annual budget for the next fiscal year. The City Manager presents a recommended balanced budget to the City Council in September for their review and deliberation, City Council presents a balanced budget at a public hearing held at the second council meeting in November, with budget adoption taking place by City Council at the first council meeting in December.

#### 4 IMPLEMENTATION

The Implementation stage occurs when services financed by the adopted budget are carried out. The budget year is on a calendar year, January 1 through December 31, 2014.

#### 5 <u>MONITORING</u>

The Monitoring stage occurs when expenditures are monitored by Department Heads, Department Supervisors, Budget Director, Finance Director, City Manager and City Council throughout the year to ensure that funds are used in an approved manner. City Manager, Department Heads, and City Council receive monthly detailed budget reports and are responsible for monitoring expenditures paid from each line item. These reports indicate approved budgets for each line item and department/program. They indicate what has been spent for the month, quarter, year-to-date, the amount(s) encumbered, and what is still unspent.

#### 6 <u>EVALUATION</u>

The Evaluation stage occurs when audits are conducted and annual financial reports are produced. An independent auditor conducts the City's annual audit process during the months of March, April and May.

Each phase involves a coordinated effort between the City Council, the City Manager, Fiscal Management staff and City Department Heads.

## **City's Annual Budget Preparation Timeline**

MONTH	BUDGET PREPARATION ACTIVITY
July	<ul> <li>Strategic Planning</li> <li>City Manager receives guidance from the City Council on how to direct City Departments in developing their departmental budgets.</li> <li>Budget instructions and guidelines distributed to City Departments.</li> <li>City Manager updates City Department Heads on current budget situation and provides snapshot view of upcoming fiscal year.</li> </ul>
August	<ul> <li>Finance Capacity/Needs Assessment</li> <li>Departments prepare 2014 budget request proposals.</li> <li>Current trends and long-range impacts are identified.</li> <li>Budget needs and effect on operations are defined.</li> <li>Departments identify service levels and impacts on Operations and customers/community.</li> <li>Departments complete and submit budget proposals.</li> <li>Department Heads meet with Budget Director and Finance Finance Director to review past service reductions, efforts to become more efficient, revenue options, City's financial state, and strategy for long-term budget sustainability.</li> </ul>
September	<ul> <li>Review/Fine Tune</li> <li>Department Heads meet with City Manager to review Departmental budget proposals.</li> <li>City Manager meets with Budget Director and Finance to make adjustments that formulate the balanced City Manager's Recommended Budget.</li> <li>City Manager's Recommended Budget document is prepared and distributed to City Council for review and deliberation.</li> </ul>
October & November	<ul> <li>Council Budget Deliberation Workshops &amp; Public Commentary</li> <li>City Council hold budget deliberation workshops to hear from Department Heads regarding budget proposals and recommendations.</li> <li>City Manager meets with Budget Director and Finance Director to make adjustments that formulate the balanced Operating &amp; Capital budget.</li> <li>City Manager presents balanced Operating &amp; Capital Budget to City Council.</li> <li>City Council conducts a public hearing on the Operating &amp; Capital budget at the second City Council Meeting in November.</li> </ul>
December & January	<ul> <li>Final Adoption &amp; Implementation</li> <li>Council adopts the Operating &amp; Capital Budget by resolution at the first City Council Meeting in December.</li> <li>Adopted Operating &amp; Capital Budget becomes effective January 1.</li> </ul>

### **Calendar of Events**

### Fiscal Year 2015 Annual Budget

DATE	EVENT	PARTICIPANTS
<b>July 28</b> Monday @ 5:30 p.m. Workshop	<ul> <li>Workshop with the City Manager and City Council:</li> <li>City Manager &amp; Staff receives preliminary budget development guidance from City Council for the upcoming fiscal year.</li> </ul>	City Council / City Manager / Budget Director / HR Director
August 4 Monday @ 6:00 p.m. Open House/Town Hall Meeting	<ul> <li>Open House/Town Hall Meeting</li> <li>City Council engages in budget conversations with the citizens.</li> </ul>	City Council / City Manager / Department Heads / Other Key Staff Members / Citizens
August 5 – August 8 Budget Prep Kickoff Week Budget Staff Meeting & Dissemination of Budget Prep Packets	<ul> <li>City Manager meets with Department Heads:</li> <li>Review of Budget process, format &amp; schedule</li> <li>City Manager briefs Department Head's on budget development based on City Council's guidance &amp; citizen's input.</li> <li>Budget Prep instructions/packets Distributed to Department Heads</li> </ul>	City Manager / Budget Director / All Department Heads & Other Key Staff Members
September 15 Monday @ 5:30 p.m. Budget Workshop	City Manager's Recommended FY15 Budget Disseminated to City Council at Pre-Agenda Session •	City Council / City Manager / Budget Director / HR Director / Other Key Staff Members
September 29 Monday @ 5:30 p.m. Budget Workshop Public Works/Utility Departments	<ul> <li>Budget Review &amp; Deliberations:</li> <li>Stormwater Fund</li> <li>Sanitation Fund</li> <li>Public Works (General Fund)</li> <li>Vehicle Service Center (General Fund)</li> </ul>	City Council / City Manager / Public Works Director / Budget Director / HR Director / Other Key Staff Members
September 30 Tuesday @ 5:30 p.m. Budget Workshop Continuation of Public Works/Utility Departments	<ul> <li>Budget Review &amp; Deliberations:</li> <li>Wastewater Treatment</li> <li>Water Treatment</li> <li>Water/Sewer Distribution, Billing Repair</li> <li>Water/Sewer Fund Capital Outlay (CIP)</li> </ul>	City Council /City Manager / Water Operations Director / Budget Director / HR Director / Other Key Staff Members
October 7 Tuesday @ 5:30 p.m. Budget Workshop Public Safety Departments	<ul> <li>Budget Review &amp; Deliberations:</li> <li>Fire Protection Fund</li> <li>Emergency Management (General Fund)</li> <li>Code Enforcement (General Fund</li> </ul>	City Council / City Manager / Public Safety Director / Budget Director / HR Director / Other Key Department Staff Members
October 13 Monday @ 5:30 p.m. Budget Workshop Continuation of Public Safety Departments	<ul> <li>Budget Review &amp; Deliberations:</li> <li>Municipal Court (General Fund)</li> <li>Police (General Fund)</li> </ul>	City Council / City Manager / Public Safety Director / Budget Director / HR Director / Other Key Staff Members
October 14 Tuesday @ 5:30 p.m. Budget Workshop Administrative Services Departments	<ul> <li>Budget Review &amp; Deliberations:</li> <li>Senior Center (General Fund)</li> <li>Parks &amp; Recreation (General Fund)</li> <li>Planning, Zoning &amp; Building (General Fund)</li> </ul>	City Council / City Manager / Parks & Recreation Director / Budget Director / HR Director / PZ&B Director / Other Key Staff Members

### **Calendar of Events**

Fiscal Year 2015 Annual Budget

DATE	EVENT	PARTICIPANTS
October 21 Tuesday @ 5:30 p.m. Budget Workshop Continuation of Administrative Services Departments & General Government Departments	<ul> <li>Budget Review &amp; Deliberations:</li> <li>Administrative Services Departments (Continued)</li> <li>Information Technology (General Fund)</li> <li>Human Resources (General Fund)</li> <li>Finance (General Fund)</li> <li>General Government Departments:</li> <li>Executive (General Fund)</li> <li>Legislative (General Fund)</li> </ul>	City Council /City Manager / Budget Director / HR Director / IT Director / Other Key Staff Members
October 27 Monday @ 5:30 p.m. Budget Workshop Final Review FY15 Proposed Capital Budget	<ul> <li>Final Capital Budget Review &amp; Deliberations:</li> <li>Capital Improvements Projects &amp; Capital Outlay Purchases All Departments/Funds</li> </ul>	City Council / City Manager / Budget Director / HR Director / Other Key Staff Members
November 17 Monday @ 7:00 p.m. City Council Meeting FY15 Proposed Budget Presentation & Public Hearing	<ul> <li>Annual Budget Presentation &amp; Public Hearing</li> <li>FY2015 Proposed Operating &amp; Capital Budget presented by City Manager</li> <li>Public Hearing conducted by City Council to receive public comment on the FY2015 Proposed Operating &amp; Capital Budget</li> </ul>	City Council & City Manager
December 1 Monday, @ 7:00 p.m. City Council Meeting FY15 Budget Adoption	<ul> <li>Annual Budget Adoption</li> <li>City Council Adoption of FY2015 Operating &amp; Capital Budget by Resolution</li> </ul>	City Council
January 1, 2015	FY15 Annual Operating & Capital Budget in Effect	Governing Body & All Departments

### **Budgeting by Fund**

The accounts of the City are orgainzed on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise the City's assets, liabilities, fund balance, revenues, and expenditures. The City utilizes three major governmental fund types and four enterprise funds.



#### **PROPRIETARY FUNDS**

Proprietary Funds are used to account for the City's ongoing activities which are similar to those often found in the private sector. Funds that focus on the determination of operating income, changes in net assets (of cost recovery), financial position, and cash flows.

The City has four Enterprise Funds which fall under the category of Proprietary fund types.



### General Fund FY2015 Budget Overview

The General Fund is the City's largest fund which provides funding for the delivery of the following services: **General Government Services** (*Legislative & Executive*), **Administrative Services** (*Finance, Information Technology, Human Resources, Parks & Recreation, Planning, Zoning & Building*), **Public Safety** (*Municipal Court, Police & Emergency Management*), and **Public Works** (*Infrastructure & Fleet Operations*).

#### **General Fund Budget Comparative Summary of Revenues**

GENERAL FUND				2014	2014	2015	2014/2015	
	2011	2012	2013	Adopted	Amended	Adopted	Budget	%
Revenue Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Taxes	5,621,044	5,845,487	4,991,650	4,850,550	6,017,985	5,933,935	(84 <i>,</i> 050)	-1%
Licenses & Permits	136,213	102,171	80,682	114,500	115,075	114,500	(575)	0%
Intergovernmental Revenues	226,811	304,233	212,687	162,500	170,167	162,500	(7,667)	-5%
Charges for Service	125,035	139,499	150,326	182,100	155,753	156,860	1,107	1%
Fines & Forfeitures	1,193,593	1,191,033	729,191	924,000	681,974	750,000	68,026	10%
Investment Income	2,122	2,484	3,075	2,500	2,918	2,500	(418)	-14%
Other Revenues	171,557	179,929	161,139	147,500	133,889	182,000	48,111	36%
Transfers In From Other Funds	285,923	290,414	312,115	290,000	300,382	290,000	(10,382)	-3%
Miscellaneous Revenue	-	71,000		-	-	-	-	-
Total Revenue	7,762,298	8,126,250	6,640,865	6,673,650	7,578,143	7,592,295	14,152	0.2%

### Where the Money Comes From - FY2015 Total General Fund Revenues \$7,592,295



### General Fund FY2015 Budget Overview

#### **General Fund Budget Detail Line Item Revenue Summary**

GENERAL FUND REVENUES 2014 2014 2015 2011 2012 2013 Adopted Amended Adopted **Revenue Description** Budge Actua Actu Actua Budget Budget TAXES Property Tax 949.237 1,235,900 Real Estate Transfer Intangible 24,733 Franchise Taxes - Electric 722.827 655.423 683.785 686.000 662.390 662.000 Franchise Taxes - Gas 30,163 30,654 31,938 31,000 31,442 31,000 Franchise Taxes - TV Cable 95,034 110,206 90,787 94,093 91,000 91,000 Franchise Taxes - Telephone 51,156 47,000 52,654 47,615 52,818 47,000 NSF Fees - Oc.cTaxs 35 NSF Fees 274 200 315 200 175 70 Local Option Sales & Use Taxes 3,503,451 3,659,228 2,871,324 2,737,000 2,938,996 2,804,835 Alcoholic Beverage Excise Tax 151,710 140,161 129,078 127,000 139,623 130,000 Local Option Mixed Drink Excise Taxes 3,015 2,860 2.565 3,000 4.271 3,000 Energy Excise Tax 6,701 17.869 14,000 Business & Occupation Taxes 570.643 714.569 600.602 655.000 605.074 407.000 Insurance Premium Taxes 411.725 437.321 453,629 420.000 474.518 454.000 33,959 Finance Institutions Taxes 35 885 40 562 36.350 22.825 37.000 Penalities/Interest Delinquent Taxes 28.491 26,132 31,088 17.000 466 17.000 **Total Taxes** 6.017.984 5,621,044 5,845,487 4,991,650 4,850,550 5,933,935 LICENSES & PERMITS 43.846 39,983 43.374 45.000 44.751 45.000 Bus, Lics, Alcoholic Beverages Non-Business License & Permits 10.611 10.387 4.364 12.000 12.000 10.232 Regulatory Fees - Bldg. Structures 10.688 18.980 12,515 12.000 28,445 12,000 Other Regulatory Fees 71.068 32.821 20.429 45.500 31.647 45.500 115,075 **Total Licenses & Permits** 136,213 102,171 80,682 114,500 114,500 INTERGOVERNMENTAL REVENUES Federal Gov. Grant (Cops Grant) 90,422 45,835 Federal Gov. Grant (SAFER Grant) State Grants 8.939 59.526 66,185 7,998 Local Gov. Chat. Co. Grants 127,450 198,872 146,502 162,500 162,169 162,500 Total Intergovernmental 226,811 304,233 212.687 162.500 170,167 162.500 CHARGES FOR SERVICES Election Fees 1.224 432 108 760 Special Police Services 4.909 29,215 60,000 19,617 30,000 13,218 Accidents Reports 3,530 4,104 4,155 3,000 4,812 3,000 False Alarms 2,000 2,000 75 Pawn Card Fees Garden City Gym 13,389 17,364 22,838 16,000 35,744 20,000 500 1,000 1,000 Rental Income Pool 749 429 513 Stadium Receipts 26.672 25,016 20,871 25,100 23.114 25,100 Senior Center Revenue 19.698 22.318 22,574 21,000 24.283 21,000 Summer Camp Revenue 25.357 35,084 23,327 31,000 22,173 31,000 Chain Baseball Field Rental 1.800 5.400 1,500 4.000 2 800 4.000 Program Fees 16,882 20,577 19,671 16,000 17,435 16,000 Recreation Concession Revenue 1 470 2.100 5,073 3,000 4.374 3,000 Nuisance Abatement 1.045 2,198 170 705 Total Charges For Services 125.034 150,326 182.100 155,753 156,860 139.499 **Total Fines & Forfeitures** 1,193,593 1,191,033 729,191 924,000 681,974 750,000 **Total Investment Income** 2,122 2,484 3,075 2,500 2,918 2,500 OTHER REVENUES 1,545 Cooper Center Conations Rents & Royalties - Mobile Tower 119,974 121,988 133,029 125,500 124,884 130,000 Reimbursement for Damaged Property 30,178 20,546 12,607 10,000 3.394 10,000 Other Scrap Sales 12,591 39,107 14,684 7,000 4,636 7,000 8,814 819 5,000 975 35,000 Miscellaneous Revenue (3,257) **Total Other Revenues** 179,929 161,139 147,500 133,889 182,000 171,557 TRANSFERS IN Transfers in - Hotel/Motel Fund 85,789 89,994 108,788 95,000 105,382 95,000 Transfer in - Water/Sewer Fund 150,000 150,000 158,327 150,000 150,000 150,000 Transfer in - Stormwater Fund 45,000 45,000 45,000 45,000 45,000 45,000 Transfer in - Confiscated Assets Fund 5,134 5,420 Total Transfers In 285,923 290,414 312,115 290,000 300,382 290,000 OTHER SOURCE FINANCING Capital Leases 71,000 Appropriation of Fund Balance **Total Other Source Financing** 71,000 \_ --**Prior Year's Fund Balance** 550,000 TOTAL GENERAL FUND REVENUES 8,126,250 7.190.865 6.673.650 7,578,142 7.592.295 7,762,297

### **General Fund** FY2015 Budget Overview

### **General Fund Budget Comparative Summary of Expenditures**

GENERAL FUND								
				2014	2014	2015	2014/2015	
	2011	2012	2013	Adopted	Amended	Adopted	Budget	%
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Legislative	50,591	54,013	43,152	47,800	47,800	48,000	200	0%
Executive	746,904	753,624	769,081	436,321	283,890	352,600	68,710	24%
Information Technology	370,135	427,130	432,248	386,688	408,289	407,864	(425)	0%
Finance	264,792	287,046	238,581	232,526	209,460	239,300	29,840	14%
Human Resources	89,801	93,013	82,827	84,690	105,700	105,110	(590)	-1%
Municipal Court	97,288	97,000	97,160	98,000	98,000	104,481	6,481	7%
Police	3,546,326	3,489,173	3,417,367	3,447,800	3,556,518	3,659,925	103,407	3%
Emergency Management	64,880	57,277	61,250	60,954	27,591	7,700	(19,891)	-72%
Public Works	708,235	541,688	492,394	712,030	667,333	734,150	66,817	10%
Vehicle Shop	102,986	133,929	90,790	112,250	126,125	102,400	(23,725)	-19%
Senior Center	142,685	185,716	149,820	149,559	203,625	140,035	(63,590)	-31%
Parks & Recreation	570,309	775,429	833,759	573,540	641,200	623,900	(17,300)	-3%
Planning & Zoning	286,472	293,098	264,394	82,734	129,000	152,353	23,353	18%
Code Enforcement	-	-	-	-	-	164,175	164,175	100%
Legislative Contingency	-	-			824,854	375,000	(449,854)	100%
Transfer Out to SPLOST FUND	3,040,000	237,500	-	-	-	-	-	0%
Transfer Out to Fire Protection Fund	255,167	171,800	194,129	248,758	248,758	375,302	126,544	51%
Total Expenditures	10,336,571	7,597,436	7,166,952	6,673,650	7,578,143	7,592,295	14,152	0%

# Where the Money Goes – FY2015 Total General Fund Expenditures \$7,592,295

#### Legislative

- = IT
- HR
- Police
- Public Works
- Senior Center
- Planning & Zoning
- Legislative Contingency

- Executive
- Finance
- Court
- Emergency Management
- Vehicle Shop
- Parks & Recreation
- Code Enforcement
- Transfer Out to Fire Protection Fund



# FY2015 Adopted Budget

# **General Government Services**



### **Departmental Summaries**

- Legislative
- Executive

### **General Government Services**

Incorporated into General Government Services are two service departments: Legislative and Executive each providing services to effectively lead the City's organization by adopting and implementing City Council policies, exercising fiscal prudence, facilitating responsive communications to citizens through community relations, and maintaining a positive image of the City government.



#### Fund Types Budgeted by the General Government Services Departments

<u>Fund</u>	Legislative	Executive		
General Fund	Х	X		

### **Legislative Department**

**FY2015 Budget Overview** 

(Funded by the General Fund)

**Purpose:** The Legislative Department is comprised of the Mayor and City Council (*Governing Body*), which is empowered by the City Charter to pass ordinances and resolutions, adopt regulations, and decide all policy items.

**Core Services:** The Mayor and City Council Members adopt policies, plans, regulations, and budgets so that the City can deliver high quality municipal services, protect the health, safety, and welfare of its residents, and maintain its image as a great place to live.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Legislative Department. Output numbers are projected to be essentially similar in fiscal year 2015.

Key Service Profile Category	Total Outputs FY2013	Total Outputs FY2014
City Council Meetings Conducted	21	19
City Council Workshops Conducted	23	24
Neighborhood/Town Hall Meetings Conducted	5	4
Ordinances Adopted	7	9
Resolutions Adopted	34	27

### **Staffing Level Description of Change Summary**

The 2015 Legislative Department staffing level consists of the elected officials and remains unchanged from the 2014 budget staffing level. The Mayor and Mayor Pro-tem are elected at-large on a non-partisan basis, while the other five (5) Council Members are elected by districts. The Mayor, Mayor Pro-tem and City Council Members serve staggered terms of office.

LEGISLATIVE Position/Classification	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopted
City Council (Elected Officials)	7	7	7	7	7
Total Elected Officials	7	7	7	7	7

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Legislative Department expenditures total \$48,000, a slight increase of 0.4% or \$200 over the FY2014 Amended Budget. Keeping focus on City Council priorities and major work efforts will be the emphasis of the City Council and staff in fiscal year 2015. In the FY2015 budget, City Council allocated \$375,000 in legislative contingency for City Council's consideration in prioritizing and funding capital outlay needs.

LEGISLATIVE				2014	2014	2015	2014/2015	%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses	4,199	4,200	4,200	4,200	4,200	4,200	-	0%
Total Purchased & Contracted Expenses	46,392	49,790	38,952	43,600	43,600	43,600	-	0%
Total Supplies Expenses	-	23	-	-	-	200	200	100%
Total Miscellaneous Expenses	-	-	-	-	-	-	-	0%
Total Expenditures	50,591	54,013	43,152	47,800	47,800	48,000	200	0.4%
Legislative Contingency								
Legislative Contingency (Restricted)	-	-	150,000	-	-	-	-	0%
Legislative Contingency (Unrestricted)	-	-	508,621	-	-	375,000	375,000	100%
Total Legislative Contingency	-	-	658,621	-	-	375,000	375,000	
Total Legislative Budget	50,591	54,013	701,773	47,800	47,800	423,000	375,200	

### **Legislative Department**

FY2015 Budget Overview (Funded by the General Fund)

### **Budget Detail Line Item Expenditure Summary**

LEGISLATIVE						
				2014	2014	2015
	2011	2012	2013	Adopted	Amended	Adopted
Expenditure Description	Actual	Actual	Actual	Budget	Budget	Budget
Operating Expenditures						
Personnel Services						
Retirement Contributions	4,199	4,200	4,200	4,200	4,200	4,200
Total Personnel Services	4,199	4,200	4,200	4,200	4,200	4,200
Purchased/Contracted Services						
Professional Services (City Council Stipends)	31,200	27,600	27,600	27,600	27,600	27,600
Reimbursement for Council DSL Lines						
Travel	15,192	13,570	4,947	8,000	8,000	8,000
Dues & Fees						
Education & Training	-	8,620	6,405	8,000	8,000	8,000
Total Purchased/Contracted Services	46,392	49,790	38,952	43,600	43,600	43,600
Supplies						
Uniforms (Badges, Shirts, etc.)	-	23	-	-	-	200
Total Supplies Expenditures	-	23	- "	-	-	200
Total Operating Expenditures	50,591	54,013	43,152	47,800	47,800	48,000
Legislative Contingency						
Legislative Contingency (Restricted)	-	-	150,000	-	-	-
Legislative Contingency (Unrestricted)	-	-	508,621	-	-	375,000
Total Legislative Contingency	-	-	658,621	-		375,000
TOTAL LEGISLATIVE BUDGET	50,591	54,013	701,773	47,800	47,800	423,000



### **Executive Department**

FY2015 Budget Overview

(Funded by the General Fund)

**Purpose:** The Executive Department is led by the City Manager who provides leadership, vision, and direction to the City Service Areas, implements City Council policy, and works with the Mayor, City Council, and administrative staff to craft strategic and financial planning objectives.

**Core Services:** The City Manager's Office and staff work to implement the policies established and prioritized by the City Council, effectively lead the organization through innovation and improvements in service delivery, communicate effectively with citizens, exercise fiscal responsibility, and nurture a positive image of the City government.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Executive Department. Output numbers are projected to be essentially similar in fiscal year 2015.

Key Service Profile Category	Total Outputs FY2013	Total Outputs FY2014		
City Council Meeting Agenda Packets Prepared	21	19		
City Council Workshops Agenda Packets Prepared	23	24		
Percent of City Council Minutes & Workshop Synopsis approved without amendment	99%	99%		

### **Staffing Level Description of Change Summary**

The 2015 Executive Department staffing level remains unchanged from the 2014 budget staffing level.

<b>Executive</b>	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopted
City Manager	1	1	1	1	1
Deputy City Manager/Utilities Dept. Head	1	1	1	Merged	1
Clerk of Council/Budget Director	1	1	1	1	1
Executive Administrative Assistant	1	1	1	Eliminated	
Front Desk Receptionist/Switch Board	1	1	1	1	
Total Executive Staffing Level	4	4	4	3	3

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Executive Department expenditures total \$352,600, an increase of 24% or \$68,710 over the FY2014 Amended Budget. The increase is mainly attributed to costs associated with updating the City's Comprehensive Plan. On an approximate ten year cycle, the Georgia Department of Community Affairs (DCA) requires that local governments update their Comprehensive Plan.

<u>EXECUTIVE</u>				2014	2014	2015	2014/2015	%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses	375,979	365,558	322,567	237,321	94,020	101,900	7,880	8%
Total Purchased & Contracted Expenses	290,607	315,901	329,469	144,800	138,170	195,200	57,030	41%
Total Supplies Expenses	75,318	61,927	65,426	50,200	51,700	51,500	(200)	0%
Total Miscellaneous Expenses	-	10,238	51,619	4,000	-	4,000	4,000	100%
Total Expenditures	741,904	753,624	769,081	436,321	283,890	352,600	68,710	24%

### **Executive Department**

FY2015 Budget Overview (Funded by the General Fund)

### **Budget Detail Line Item Expenditure Summary**

	2011	2012	2013	2014 Adopted	2014 Amended	2015 Adopted
Expenditure Description	Actual	Actual	Actual	Budget	Budget	Budget
Operating Expenditures	roradi	, total	, tottala	Duagor	Daagot	Duagot
Personnel Services						
Salaries - Regular Employees	265,605	265,509	227,591	168,600	70,000	75,000
Salaries - Overtime	1,595	1,026	3,274	100,000	70,000	70,000
Group Insurance	37,706	38,770	35,950	27,000	8,000	8,000
Social Security (FICA) Contributions	14,943	14,828	13,000	11,000	4,120	6,000
Medicare	4,711	4,749	4,520	2,600	1.500	2,000
Retirement Contributions	22,030	11,449	10,813	7,821	7,900	7,900
ICMA RC 457 Match	22,030	27,993	26,371	19,150	2,000	2,000
	21,323	27,995	20,371	19,150	2,000	2,000
Unemployment Insurance	2.066	-	-	-	500	1 000
Workers' Compensation	,	1,234	1,048	1,050		1,000
Total Personnel Services	375,979	365,558	322,567	237,321	94,020	101,900
Purchased/Contracted Services	00	E 4 7	040	250	000	050
Vehicle Maintenance & Repairs	63	517	913	350	800	350
Equipment Maintenance & Repairs	-	-	15	250	-	250
Insurance, other than employee benefits(GIRMA)	2,300	2,347	4,644	4,700	5,500	4,800
Communications	-	549	555	-	140	
Advertising	524	1,513	2,835	2,500	2,500	2,500
Printing & Binding	2,087	844	183	1,000	1,200	1,200
Travel	8,988	10,235	9,522	-	30	-
Dues & Fees	13,745	13,741	6,804	16,000	8,000	16,000
Contracts & Agreements	159,941	161,184	194,524	-	6,000	50,000
Contracts & Agreements - Reoccuring	525	8,581	7,239	15,000	20,500	17,000
Dues & Fees Outside Agencies	1,000	1,000	1,000	-	1,000	-
Education & Training	584	940	1,587	-	-	-
Legal Fees	65,409	86,073	68,623	75,000	62,500	70,000
Custodial	4,542	-	-		-	
Dues & Fees	30,899	28,377	31,025	30,000	30,000	33,100
Total Purchased/Contracted Services	290,607	315,901	329,469	144,800	138,170	195,200
Supplies Expenditures						
General Supplies & Materials	7,774	6,197	8,715	7,000	5,000	7,000
Postage	1,428	1,421	861	1,500	500	1,000
Computer Eqpt. & Software	-	-	-		-	
Electricity	39,742	34,665	34,404	35,000	36,000	35,000
Gasoline	3,727	3,160	1,819	1,000	1,200	2,000
Food - Banquets & Flowers:	21,459	14,749	17,910	4,500	9,000	6,000
Books & Periodicals	1,188	1,460	1,717	1,200	-	500
Small Equipment	-	-	-	-	-	-
Uniforms	-	275	-	-	-	-
Total Supplies Expenditures	75,318	61,927	65,426	50,200	51,700	51,500
Other Misc. Expenditures		- ,-		,		
Election Fees - Chatham County	-	3,983	-	4,000	-	4,000
Total Misc. Expenditures	5,000	7,983	-	4,000	-	4,000
Total Operating Expenditures	746,904	751,369	717,462	436,321	283,890	352,600
Capital Outlay Request Expenditures						
Welcome to Garden City Signs	-	2,255	51,619	-	-	
	-	2,255	51,619	-		-
Total Capital Outlay Expenditures						



# FY2015 Adopted Budget

# **Administrative Services**



### **Departmental Summaries**

- Finance (Fiscal Management)
- Human Resources
- Information Technology
- Parks & Recreation
- Planning, Zoning & Building

### **Administrative Services**

Incorporated into Administrative Services are five service departments: Fiscal Management, Human Resources, Information Technology, Parks & Recreation and Planning, Zoning & Building each providing unique services to ensure essential human and fiscal resources, information and support services to City Programs to meet their needs and to protect and enhance the quality of life of our citizens.



#### Fund Types Budgeted by the Administrative Services Departments

<u>Fund</u>	Finance	Human Resources	Information Technology	Parks & Recreation	Planning & Zoning
General Fund	Х	X	X	X	Х

### Finance Department FY2015 Budget Summary

(Funded by General Fund)

**Purpose:** The Finance Department manages the financial affairs of the City which includes the efficient and judicious use of available City resources and the stewardship of public funds.

**Cores Services:** Fiscal Management activities include general accounting and budget management, accounts payable payment coordination, cash management and receipting, payroll, debt management, tax and licensing administration, receivables billing and collections (including Utility Billing), and grant and project accounting.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Finance Department. Output numbers are projected to remain constant in fiscal year 2015.

Key Service Profiles Category	<b>Total Outputs FY2013</b>	<b>Total Outputs FY2014</b>
Number of Accounts Payable Checks Issued	3,700	3,730
Number of Occupational Tax Certificates Issued	675	677
Number of Payroll Checks Processed	2730	2700

#### **Staffing Level Description of Change Summary**

The 2015 Finance Department staffing level is essentially unchanged when compared to the 2014 budget staffing level. City Council plans to fill the "vacant" finance director position in fiscal year 2015.

<u>Finance</u>	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopt ed
Finance Director	1	1	1	Vacant	1
Chief Accountant	1	1	1	Eliminated	
Senior Accountant	1	1	1		
Intermediate Accountants	1	1	1	2	2
Total Finance Staffing Level	4	4	4	2	3

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Finance Department expenditures total \$239,300, an increase of 14% or \$29,840 over the FY2014 Amended Budget. The increase is mainly attributed to funding allocated to fill the "vacant" finance director position in fiscal year 2015.

<u>Finance</u>					2014	2014	2015	2014/2015	%
		2011	2012	2013	Adopted	Amended	Adopted	Budget	of
Expenditure Category		Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses		229,527	237,110	163,329	115,976	108,210	164,250	56,040	52%
Total Purchased & Contracted Expenses		27,313	33,696	67,486	107,350	95,250	66,050	(29,200)	-31%
Total Supplies Expenses		7,952	6,495	7,766	9,200	6,000	9,000	3,000	50%
Total Miscellaneous Expenses		-	9,745	-	-	-	-	-	0%
	Total Expenditures	264,792	287,046	238,581	232,526	209,460	239,300	29,840	14%

### **Finance Department**

FY2015 Budget Summary

(Funded by General Fund)

### **Budget Detail Line Item Expenditure Summary**

FINANCE						
				2014	2014	2015
	2011	2012	2013	Adopted	Amended	Adopted
Expenditure Description	Actual	Actual	Actual	Budget	Budget	Budget
Operating Expenditures						
Personnel Services						
Salaries - Regular Employees	167,526	175,518	115,892	72,466	81,000	118,000
Salaries - Overtime	1,137	49	2,178	3,000	2,500	3,000
Group Insurance	29,636	29,495	18,990	21,000	11,000	21,000
Social Security (FICA) Contributions	9,266	9,493	6,705	8,000	5,000	9,000
Medicare	2,610	2,739	1,906	2,000	1,300	3,000
Retirement Contributions	15,209	15,595	14,048	5,300	5,300	6,000
ICMA RC 457 Match	3,334	3,577	3,000	3,600	1,500	3,600
Unemployment Insurance					-	
Workers' Compensation	809	644	610	610	610	650
Total Personnel Services	229,527	237,110	163,329	115,976	108,210	164,250
Purchased/Contracted Services						
Professional Audit	16,200	14,500	15,750	15,750	14,750	15,750
Equipment Maintenance & Repairs					-	
Insurance, other than employee benefits (GIRMA)					-	
Communications					-	
Travel	216	566	1,504	-	-	-
Dues & Fees	1,007	1,065	545	1,600	500	300
Contracts & Agreements:	8,002	15,705	38,000	90,000	80,000	50,000
Education & Training	1,888	1,860	2,944	-	-	-
Contract Labor	-	-	8,743	-	-	-
Total Purchased/Contracted Services	27,313	33,696	67,486	107,350	95,250	66,050
Supplies Expenditures			i l			-
General Supplies & Materials	5,417	4,458	4,542	6,000	3,000	6,000
Postage	2,401	1,921	3,156	3,000	3,000	3,000
Books & Periodicals	134	116	68	200	-	-
Uniforms	-	-	-	-	-	-
Total Supplies Expenditures	7,952	6,495	7,766	9,200	6,000	9,000
••				,	,	
Total Operating Expenditures	264,792	277,301	238,581	232,526	209,460	239,300
Capital Outlay Request Expenditures						
Computer Eqpt. & Software (New/Replacement)	-	9,745	-	-	-	-
Total Capital Outlay Expenditures	-	9,745	-	-	-	-
TOTAL FINANCE BUDGET	264,792	287,046	238,581	232,526	209,460	239,300



### Information Technology Department FY2015 Budget Summary (Funded by General Fund)

**Purpose:** The Information Technology Department enables the City to better carry out its mission to serve its citizens. The framework for operations within IT Services is focused on seamless technology designed to maximize the value of the investments made in information systems, hardware, software, and technology resources.

**Core Services:** Information Technology activities include the maintenance, implementation, procurement, planning, and support of technology throughout the City. Hardware support includes all personal computers, laptops, scanners, printers, fax machines, networked copiers, servers, routers, fiber optics, phones, internet access, data storage, data backup/recovery, virus protection, spam filtering, network security, recording/videoing of City Council meetings and City Hall building maintenance.

### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Information Technology Department. Output numbers are projected remain constant in fiscal year 2015.

Key Service Profiles Category	Total Outputs FY2013	Total Outputs FY2014
Personal Computers Supported	76	76
Network Servers Supported	9	9
Percentage of Availability (Up-time) for	99.97%	99.99%
internet		
Number of Website Visits (Annual)	20,808	27,228
Number of Service Desk Tickets	1,300	1,311

### **Staffing Level Description of Change Summary**

The 2015 Information Technology Department staffing level remains unchanged from the 2014 budget staffing level.

Information Technology	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopted
IT/IS Director	1	1	1	1	1
Facilities Maintenance Coordinator	1	1	1	1	1
Custodian	1	1	Eliminated		
Total IT Staffing Level	3	3	2	2	2

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Information Technology Department expenditures total \$407,864 a decrease of -0.1% or (\$425) under the FY2014 Amended Budget. The expenditures have been reduced and increased in specific areas of operations to more accurately reflect projected expenditures in fiscal year 2015.

Information Technology					2014	2014	2015	2014/2015	%
		2011	2012	2013	Adopted	Amended	Annual	Budget	of
Expenditure Category		Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses		169,244	148,264	118,822	120,103	124,600	132,114	7,514	6%
Total Purchased & Contracted Expenses		155,246	191,427	213,080	195,085	208,689	204,250	(4,439)	-2%
Total Supplies Expenses		11,137	24,165	28,084	15,500	19,000	13,500	(5,500)	-29%
Total Miscellaneous Expenses		34,508	57,962	72,262	56,000	56,000	58,000	2,000	4%
	Total Expenditures	370,135	421,818	432,248	386,688	408,289	407,864	(425)	-0.1%

### **Information Technology Department**

FY2015 Budget Summary

(Funded by General Fund)

### **Budget Detail Line Item Expenditure Summary**

INFORMATION TECHNOLOGY		-			
	0011	0010	0040	2014	2015
	2011	2012	2013	Adopted	Adopted
Expenditure Description	Actual	Actual	Actual	Budget	Budget
Operating Expenditures					
Personnel Services					
Salaries - Regular Employees	126,237	108,290	90,038	90,000	96,000
Salaries - Overtime	345	248	343	104	114
Group Insurance	18,690	12,658	11,119	11,000	15,700
Social Security (FICA) Contributions	7,444	6,551	5,286	6,200	7,000
Medicare	1,741	1,532	1,403	1,500	1,600
Retirement Contributions	10,509	11,468	7,321	7,977	7,700
ICMA RC 457 Match	2,458	1,605	933	1,872	2,000
Unemployment Insurance	-	-	-	-	
Workers' Compensation	1,820	5,912	2,379	1,450	2,000
Total Personnel Services	169,244	148,264	118,822	120,103	132,114
Purchased/Contracted Services				· · · · · · · · · · · · · · · · · · ·	
Vehicle Maintenance & Repairs	842	770	381	500	1,000
Equipment Maintenance & Repairs	-	-	1,832	-	
Insurance, other than employee benefits (GIRMA)	4,600	4,693	3,209	2,400	3,000
Communications (Citywide/All Depts.)	104,936	112,252	118,143	110,000	110,000
Travel	-	395	840	-	1,500
Dues & Fees	90	15	258	85	100
Contracts & Agreements:	44,778	72,967	87,847	82,100	88,000
Education & Training	-	335	570	-	650
Total Purchased/Contracted Services	155,246	191,427	213,080	195,085	204,250
Supplies Expenditures			,	,	201,200
General Supplies & Materials	802	595	366	500	500
Computer Eqpt. & Software (Citywide/AllDepts.)	7,507	19,604	23,795	15,000	8,500
Gasoline	2,828	3,966	3,923	10,000	4,500
Books & Periodicals	2,020	3,300	5,525		4,500
Uniforms	-	_	-	-	
Total Supplies Expenditures	11,137	24,165	28,084	15,500	13,500
Other Misc. Expenditures	11,107	24,100	20,004	10,000	10,000
Custodial		7,739	6,839	6,000	6,000
City Hall Maintenance	34,508	50,223	65,423	50,000	52,000
Total Misc. Expenditures	34,508 34.508	57,962	72.262	56,000	58,000
Total Misc. Expenditures	34,508	57,962	12,202	56,000	58,000
Total Operating Expenditures	370,135	421,818	432,248	386,688	407,864
					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Capital Outlay Request Expenditures					
Computer Eqpt. & Software (New/Replacement)	-	5,312	-	-	
Total Capital Outlay Expenditures	-	5,312	-	-	
	270 425	407 400	422.249	200 000	407.00
TOTAL INFORMATION TECHNOLOGY BUDGET	370,135	427,130	432,248	386,688	407,864



### **Human Resources Department**

FY2015 Budget Summary (Funded by General Fund)

**Purpose:** The Human Resources Department provides personnel consulting and employee services to the City of Garden City's management and employees so they can have a capable and diverse staff able to deliver services to the community.

**Core Services:** Human Resources activities managing the recruitment and selection process for positions, benefits administration, and the classification and compensation system. Human Resources works with management to create positive, healthy and productive work environments consistent with the City's philosophy and in compliance with Federal, State and local laws and regulations.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Human Resources Department. Output numbers are projected to remain constant in fiscal year 2015.

Key Service Profiles Category	Total Outputs FY2013	Total Outputs FY2014
Number of Approved/Budgeted	108	102
Positions		
Number of Positions Filled	10	10
Percentage of Employee Turnover	14%	16%
Number of Unemployment Claims	3	1
Number of On-the-job Accidents/Injuries	13	10

### **Staffing Level Description of Change Summary**

The 2015 Human Resources Department staffing level remains unchanged from the 2014 budget staffing level.

<u>Human Resources</u>	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopte d
Human Resources Director	1	1	1	1	1
Administrative Assistant	Eliminated				
Total HR Staffing Level	1	1	1	1	1

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Human Resources Department expenditures total \$105,110 a decrease of -1% or (\$590) under the FY2013 Amended Budget. In September 2014, the City contracted with an outside firm to perform a Job Classification and Compensation Study which elevated the Human Resources overall budget in FY2014 and FY2015. The Job Classification and Compensation Study will be completed in early 2015.

HUMAN RESOURCES					2014	2015	2015	2014/2015	%
		2011	2012	2013	Adopted	Amended	Annual	Budget	of
Expenditure Category		Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses		84,067	86,602	75,557	76,655	80,650	82,950	2,300	3%
Total Purchased & Contracted Expenses		4,393	4,790	4,961	5,035	20,150	8,500	(11,650)	-58%
Total Supplies Expenses		1,341	1,621	2,309	3,000	4,900	4,660	(240)	-5%
Total Miscellaneous Expenses		-	-	-	-	-	9,000	9,000	100%
	Total Expenditures	89,801	93,013	82,827	84,690	105,700	105,110	(590)	-1%

### **Human Resources Department**

FY2015 Budget Summary

(Funded by General Fund)

#### **Budget Detail Line Item Expenditure Summary**

HUMAN RESOURCES						
	2011	2012	2013	2014 Adopted	2014 Amended	2015 Adopted
Expenditure Description	Actual	Actual	Actual	Budget	Budget	Budget
Operating Expenditures						
Personnel Services						
Salaries - Regular Employees	66,712	68,513	58,246	58,013	61,000	62,000
Salaries - Overtime	-	-			-	
Group Insurance	4,819	5,012	5,752	6,000	7,000	8,000
Social Security (FICA) Contributions	3,965	4,055	3,272	4,000	4,000	4,200
Medicare	927	948	948	992	1,000	1,000
Retirement Contributions	5,444	5,986	5,142	5,400	5,400	5,400
ICMA RC 457 Match	1,999	2,048	2,048	2,100	2,100	2,200
Unemployment Insurance	-				-	
Workers' Compensation	201	40	149	150	150	150
Total Personnel Services	84,067	86,602	75,557	76,655	80,650	82,950
Purchased/Contracted Services						
Advertising	503	-	399	500	1,150	500
Printing & Binding	-	-	-	-	-	-
Insurance, other than employee benefits (GIRMA)					-	
Communications					-	
Travel	-	916	-	-	-	2,000
Dues & Fees	940	180	435	535	1,000	1,000
Contracts & Agreements	2,950	2,989	4,127	4,000	18,000	4,000
Education & Training	-	705	-	-	-	1,000
Contract Labor					-	
Total Purchased/Contracted Services	4,393	4,790	4,961	5,035	20,150	8,500
Supplies Expenditures			,			,
General Supplies & Materials	254	560	853	1.400	1,000	1.000
Postage	17	57	74	100	100	100
Food, Banquets & Flowers	166	469	-	500	2,800	2,560
Books & Periodicals	904	535	1,382	1,000	1,000	1,000
Uniforms	-	-	-	-	-	-
Total Supplies Expenditures	1,341	1,621	2,309	3,000	4,900	4,660
Total Operating Expenditures	89,801	93,013	82,827	84,690	105,700	96,110
Capital Outlay Request Expenditures						
2014 Personnel/Benefits Management Module	-	-	-	-	-	-
2014-2015 Classification/Compensation Study (City Wide)	-	-	-	-	-	9,000
Total Capital Outlay Expenditures	-	-	-	-	-	9,000
TOTAL HUMAN RESOURCES BUDGET	89,801	93,013	82,827	84,690	105,700	105,110



FY2015 Budget Summary

(Funded by the General Fund)

**Purpose:** The Parks & Recreation Department provides diverse, year-round recreational opportunities through the preservation of open space, park settings, and recreational facilities and programs for the citizens of Garden City while enhancing the overall quality of life in Garden City.

**Core Services:** Parks & Recreation activities year-round sports opportunities such as Youth Baseball, Girls Fast Pitch Softball, T-Ball, Football, Cheerleading, Soccer and Basketball. The non-team sport programs consist of roller skating, summer day camp, swimming lessons, public swimming, after school programs and senior citizen programs.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by Parks & Recreation Department. Output numbers are projected to remain constant in fiscal year 2015.

Key Service Profiles Category	Total Outputs 2013	Total Outputs 2014
Senior Citizens Center Program		
Number of Meals Served	9,012	8,987
Cooper Center – After School/Summer Program		
Average Number of Youths per day	20	20
Number of Youths Participating in Youth Sports	528	491

#### **Staffing Level Description of Change Summary**

The 2015 Parks & Recreation Department staffing level remains unchanged from the 2014 budget staffing level.

Recreation Center	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopted
Recreation Director	1	1	1	1	1
Program Coordinator	1	1	1	1	1
After-School Program Coordinator	1	1	1	1	1
Senior Groundskeeper (Athletic Fields)	1	1	1	1	1
Groundskeeper I	1	1	1	2	2
Groundskeeper II	1	1	1	Eliminated	
Administrative Assistant	1	1	1	1	1
Total Recreation Staffing Level	7	7	7	7	7

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Parks & Recreation Department expenditures total \$623,900, a decrease of -3% or (\$17,300) under the FY2014 Amended Budget. In FY2014, there were various repairs made to the stadium, gymnasium and ball fields which inflated the Parks & Recreation's overall budget in 2014. These repairs were completed in 2014, which attributes to the decrease in the Parks & Recreation's fiscal year 2015 budget.

PARKS & RECREATION					2014	2015	2015	2014/2015	%
		2011	2012	2013	Adopted	Amended	Annual	Budget	of
Expenditure Category		Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses		364,797	344,025	341,007	342,040	334,550	347,100	12,550	4%
Total Purchased & Contracted Expenses		80,750	179,071	327,960	92,800	152,400	123,600	(28,800)	-19%
Total Supplies Expenses		121,822	131,293	120,330	122,200	132,750	134,700	1,950	1%
Total Miscellaneous Expenses		2,940	20,767	16,441	-	5,000	2,000	(3,000)	-60%
Total Capital Outlay Expenditures		-	100,273	28,021	16,500	16,500	16,500	-	0%
	Total Expenditures	570,309	775,429	833,759	573,540	641,200	623,900	(17,300)	-3%

FY2015 Budget Summary (Funded by the General Fund)

### **Budget Detail Line Item Expenditure Summary**

Expenditure Description	2011 Actual	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	2015 Adopted Budget
Operating Expenditures	Actual	Actual	Actual	Бийдег	Биадет	Биадет
Personnel Services						
Salaries - Regular Employees	232,463	220,953	212,971	207,000	199,000	202,000
Salaries - Part time/Temporary Employees	38,356	32,323	30,292	40,000	30,000	40,000
Salaries - Overtime	2,009	2,285	5,436	6,000	3,000	6,000
Group Insurance	41,737	40,190	39,625	40,000	63,000	55,000
Social Security (FICA) Contributions	16,267	15,167	14,674	16,000	13,300	16,000
Medicare	3,805	3,547	3,432	3,600	3,200	3,600
Retirement Contributions	20,524	20,943	20,642	20,640	15,000	15,500
ICMA RC 457 Match	1,730	1,351	1,713	1,800	2,050	2,000
Unemployment Insurance	-	-	5,700	-	-	2,000
Workers' Compensation	7,906	7,266	6,522	7,000	6,000	7,000
Total Personnel Services	364,797	344,025	341,007	342,040	334,550	347,100
Purchased/Contracted Services			,	,	,	,
Umpires & Referees	10,585	10,775	10,588	12,000	6,000	12,000
Vehicle Maintenance & Repairs	2,538	1,609	2,498	1,500	9,000	3,000
Equipment Maintenance & Repairs	2,760	5,446	2,934	5,000	1,000	5,000
Gym Maintenance & Repairs	11,029	12,448	16,923	15,000	20,500	15,000
Stadium Maintenance & Repairs	17,458	47,122	138,939	15,000	26,000	15,000
Ball Park Maintenance & Repairs	5,019	35,256	18,481	10,000	16,000	10,000
Swimming Pool Maintenance & Repairs	3,270	2,376	4,274	3,000	5,000	3,000
Cooper Center Maintenance & Repairs	941	10,233	68,832	2,000	1,500	2,000
Insurance, other than employee benefits (GIRMA)	8,452	9,386	12,300	9,000	13,600	10,000
Advertising	(473)	1,034	1,483	1,500	400	1,500
Travel	-	2,462	-	-	300	3,000
Dues & Fees	2,215	2,690	1,690	2,800	2,000	2,700
Contracts & Agreements:	15,057	14,662	17,345	16,000	20,100	16,400
Education & Training	-	560	300	-	-	-
Contract Labor	1,899	23,012	31,373	-	31,000	25,000
Total Purchased/Contracted Services	80,750	179,071	327,960	92,800	152,400	123,600
Supplies Expenditures	,		,	,	,	
General Supplies & Materials	4,245	5,612	6,684	7,000	4,200	7,000
Postage	110	86	61	200	50	200
Trophies & Awards	7,030	6,974	6,988	6,500	7,000	7,000
Cooper Center Supplies	1,039	2,902	3,455	3,500	4,000	3,500
Player Uniforms/Sports Equipment	16,178	18,747	17,128	17,000	25,500	17,000
Chemicals	4,746	5,431	6,228	7,000	6,000	7,000
Summer Program Supplies	4,367	2,119	4,640	3,500	1,700	3,500
Christmas Decorations	870	543	-	-	5,000	5,000
Concession Supplies	2,141	1,932	4,755	5,000	5,000	5,000
Natural Gas	6,788	6,717	3,031	6,000	7,300	7,000
Electricity	58,384	54,642	49,721	55,000	53,000	55,000
Gasoline	10,988	10,795	13,777	6,000	9,000	10,000
Food - Banquets & Special Events	4,936	9,500	3,862	4,500	5,000	4,500
Small Equipment	-	5,293	-	-	-	3,000
Uniforms	-	-	-	1,000	-	-
Total Supplies Expenditures	121,822	131,293	120,330	122,200	132,750	134,700
Other Misc. Expenditures						
Park Maintenance	831	17,367	5,686	-	-	2,000
Electricity - Community Parks	2,109	3,400	10,755	-	-	-
Damage Claims	-	-	-	-	5,000	
Total Misc. Expenditures	2,940	20,767	16,441	-	5,000	2,000
Total Operating Expenditures	570,309	675,156	805,738	557,040	624,700	607,400
Capital Outlay Request Expenditures						
Furniture & Fixtures (Rec. Dept. Office)	-	-	11,131	-	-	-
Baseball Field Lighting	-	100,273	-	-	-	-
Debt Service - Baseball Field Lighting	-	-	16,890	16,500	16,500	16,500
Total Capital Outlay Expenditures	-	100,273	28,021	16,500	16,500	16,500

Senior Citizens Center

FY2015 Budget Summary

(Funded by the General Fund)

#### **Staffing Level Description of Change Summary**

The 2015 Senior Citizens Center staffing level remains unchanged from the 2014 budget staffing level.

Senior Citizens Center	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopted
Senior Center Program Supervisor	1	1	1	1	1
Total Senior Center Staffing Level	1	1	1	1	1

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Senior Citizens Center expenditures total \$140,035, a decrease of -31% or (\$63,590) under the FY2014 Amended Budget. In FY204, funding was allocated for the purchase of a new passenger van and there were various repairs made to the senior center facility (i.e. replacement of the HVAC System) which inflated the senior center's overall budget in 2014. These improvements were completed in 2014, which attributes to the decrease in the Senior Center's fiscal year 2015 budget.

#### **Budget Detail Line Item Expenditure Summary**

SENIOR CENTER						
				2014	2014	2015
	2011	2012	2013	Adopted	Amended	Adopted
Expenditure Description	Actual	Actual	Actual	Budget	Budget	Budget
Operating Expenditures						
Personnel Services						
Salaries - Regular Employees	67,602	54,598	56,686	57,000	43,500	45,000
Salaries - Overtime	-	-	-	-	-	-
Group Insurance	4,848	4,958	5,636	5,700	7,500	7,800
Social Security (FICA) Contributions	4,142	3,261	3,380	4,000	2,700	3,000
Medicare	969	763	790	1,000	700	1,000
Retirement Contributions	6,169	6,362	3,615	3,650	6,700	4,450
ICMA RC 457 Match	1,206	1,224	1,224	1,224	1,250	1,300
Unemployment Insurance	3,300	-	-	-	-	-
Workers' Compensation	2,148	3,548	1,764	2,000	4,025	2,000
Total Personnel Services	90,384	74,714	73,095	74,574	66,375	64,550
Purchased/Contracted Services						
Custodial	2,743	2,984	2,186	3,000	4,700	3,000
Repairs & Maintenance	1,293	26,150	7,819	2,000	9,500	2,500
Travel	3,629	3,057	3,000	3,000	3,000	3,000
Dues & Fees	349	315	315	350	350	350
Contracts & Agreements:	2,465	2,476	3,222	3,500	2,500	3,500
Contract Labor	1,419	28,983	22,322	25,000	43,000	25,000
Total Purchased/Contracted Services	11,898	63,965	38,864	36,850	63,050	37,350
Supplies Expenditures						
General Supplies & Materials	1,182	2,564	501	2,000	1,000	2,000
Postage	-	-	9	35	-	35
Natural Gas	2,472	2,160	1,857	2,500	2,200	2,500
Electricity	11,398	10,474	8,968	8,000	10,000	8,000
Food, Banquets & Flowers	25,351	24,283	26,041	25,000	27,000	25,000
Small Equipment	-	7,556	485	600	1,100	600
Total Supplies Expenditures	40,403	47,037	37,861	38,135	41,300	38,135
Total Operating Expenditures	142,685	185,716	149,820	149,559	170,725	140,035
Capital Outlay Request Expenditures						
New 2015 Ford Passenger Van	-	-	-	-	32,900	-
Total Capital Outlay Expenditures	-	-	-	-	32,900	-
TOTAL SENIOR CENTER BUDGET	142,685	185,716	149,820	149,559	203,625	140,035

FY2015 Budget Summary (Funded by the General Fund)





### Planning, Zoning & Building Department

FY2015 Budget Summary

(Funded by the General Fund)

**Purpose:** The Planning, Zoning & Building Department provides the City's elected and appointed officials, citizens, businesses, and development community with information used to support decisions, enhance the understanding of the development process, and ensure continued quality residential, commercial, and industrial development within the City of Garden City.

**Core Services:** Planning & Zoning activities include land use planning, construction permitting, inspections, verifying and maintaining compliance with the City's Zoning Code as well as code enforcement activities. Planning & Zoning also works with the Planning Commission and Board of Zoning Appeals to review and recommend actions for changes in zoning, plat boundary amendments, and variances.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by Planning, Zoning & Building Department. Output numbers are projected to remain constant in fiscal year 2015.

Key Service Profiles Category	Total Outputs 2013	Total Outputs 2014
Number of Permits Issued Includes:	255	299
<ul> <li>New Construction Building, Renovations, &amp;</li> </ul>		
Miscellaneous		
Number of Inspections Performed Includes:	646	600
<ul> <li>Building, Plumbing, Mechanical, Gas, Electrical</li> </ul>		
& Stormwater		
Fire Marshal Inspections Performed	100	180
Building Plan Reviews	121	150
Code Enforcement Violations/Cases:		
<ul> <li>No. of Notice of Violations Issued</li> </ul>	841	1,248
<ul> <li>No. of Cases brought into compliance</li> </ul>	762	1,088
No. of Contacts Made	2,993	1,489
No. of Illegal Signs Removed	79	324
No. of Court Cases	16	39
No. of Roll Out Cart Violations		214

#### **Staffing Level Description of Change Summary**

The 2015 Planning, Zoning & Building Department staffing level is increased when compared to the 2014 budget staffing level. Areas that have increased include the transfer of the two (2) Code Enforcement Officers from the Police Department to Planning, Zoning & Building. In FY2014, the "vacant" Planning, Zoning & Building Director's position was filled.

Planning, Zoning & Building	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopted
Planning Director	1	1	1	1	1
Senior Code Enforcement Officer	1	1	1		1
Code Enforcement Officer	1	1	1		1
Administrative Assistant	1	1	1	1	1
Total Planning Staffing Level	4	4	4	2	4
### Planning, Zoning & Building Department

FY2015 Budget Summary

(Funded by the General Fund)

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Planning, Zoning & Building Department expenditures total \$152,353, an increase of 18% or \$23,353 over the FY2014 Amended Budget. The increase is attributed to the personnel and benefit costs associated with filling the Planning, Zoning & Building Director's position in 2014.

PLANNING, ZONING & BUILDING				2014	2014	2015	2014/2015	%
	2011	2012	2013	Adopted	Amended	Annual	Budget	of
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses	231,440	231,917	183,257	50,634	78,200	107,603	29,403	38%
Total Purchased & Contracted Expenses	37,881	45,832	67,853	20,100	46,800	33,450	(13,350)	-29%
Total Supplies Expenses	17,151	15,349	13,284	12,000	4,000	11,300	7,300	183%
Total Miscellaneous Expenses	-	-	-	-	-	-	-	0%
Total Expenditu	res 286,472	293,098	264,394	82,734	129,000	152,353	23,353	18%

### **Budget Detail Line Item Expenditure Summary**

Expenditure Description	2011 Actual	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	2015 Adopted Budget
Operating Expeditures	Actual	Actual	Actual	Buuget	Budget	Buuget
Personnel Services						
Salaries - Regular Employees	164,529	169,305	132,162	35,665	59,000	87,103
Salaries - Overtime	1,043	824	772	819	1,100	1,300
Group Insurance	27,695	30,144	23,831	6,000	10,000	9,300
Social Security (FICA) Contributions	9,521	9,599	7,614	2,200	3,700	3,600
Medicare	2,385	2,472	2,027	500	900	1,000
Retirement Contributions	14,152	9,050	8,948	3,250	3,300	3,300
ICMA RC 457 Match	6,511	6,129	4,247	1,000	3,300	1,000
Unemployment Insurance	0,511	0,129	4,247	1,000	-	1,000
Workers' Compensation	5.604	4,394	3,656	1.200	200	1.000
Total Personnel Services	231,440	231,917	183,257	50,634	78,200	107,603
Purchased/Contracted Services	231,440	251,917	103,237	50,054	70,200	107,005
Maps, Charts & Plans	280	304	167	500		500
Site Plan Review	9,060	5,270	4,983	6,000	23,000	10,000
Vehicle Maintenance & Repairs	271	730	1,148	0,000	1,500	250
Equipment Maintenance & Repairs	2/1	730	71	100	1,500	1.000
Insurance, other than employee benefits	4,600	4,693	5,235	100	5,500	5,000
Advertising	4,600	4,693	310	1,000	500	1,000
Travel	1,585	1,376	1,600	500	100	1,000
Dues & Fees	605	963	670	1,500	100	500
	14,906	28,467	28,674		16,000	12,000
Contracts & Agreements: GIS Maintenance	,	28,407	28,074	10,000	16,000	12,000
	3,975 1,779	3,267	4 774	500	100	2,000
Education & Training Contract Labor - Demolition	1,779	3,207	4,771	500	100	2,000
Total Purchased/Contracted Services	-	45 000	20,224		40.000	00.450
	37,881	45,832	67,853	20,100	46,800	33,450
Supplies Expenditures	3,181	3,005	6,358	4,000	2,500	2,000
General Supplies & Materials Postage	5,164	3,005	2,687	2,000	1,000	1,000
Gasoline	4,311	4,741	,	2,000	500	2,000
Books & Periodicals	4,311	,	4,042	-	500	,
Small Equipment	4,295	3,688	50 32	6,000	-	6,000
Uniforms	200	290	115	-	-	300
Total Supplies Expenditures	17,151	15,349	13,284	12,000	4,000	11,300
Total Operating Expenditures			13,284 264,394			
	286,472	293,098	264,394	82,734	129,000	152,353
Capital Outlay Request Expenditures						
Pick Up Truck Total Capital Outlay Expenditures	-	-	-	-	-	-
TOTAL PLANNING, ZONING & BUILDING BUDGET	286.472	293.098	264.394	82.734	- 129.000	152,353

#### PLANNING, ZONING & BUILDING

### Planning, Zoning & Building Department Code Enforcement

FY2015 Budget Summary

(Funded by the General Fund)

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Code Enforcement expenditures total \$164,175. In the FY2014 budget, Code Enforcement expenditures were funded in the Police Department's budget. In prior fiscal years (2011, 2012 & 2013) Code Enforcement expenditures were funded in the Planning, Zoning & Building Department. During the FY2015 budget preparation process, City Council elected to transfer Code Enforcement from the Police Department back to the Planning, Zoning & Building Department resulting in the creation of a detailed line item budget for code enforcement. The newly created detailed line item budget will provide for better tracking and monitoring of expenditures associated with code enforcement activities.

### **Budget Detail Line Item Expenditure Summary**

<u>CODE ENFORCEMENT</u> Expenditure Description	2011 Actual	2012 Actual	2013 Actual	2015 Adopted Budget
Operating Expenditures				
Personnel Services				
Salaries - Regular Employees				79,028
Salaries - Overtime				3,000
Group Insurance				16,060
Social Security (FICA) Contributions				4,050
Medicare				1,125
Retirement Contributions				3,403
ICMA RC 457 Match				2,225
Unemployment Insurance				-
Workers' Compensation				4,184
Total Personnel Services	_	-	-	113,075
Purchased/Contracted Services				
Vehicle Maintenance & Repairs	271	730	1,148	1,500
Equipment Maintenance & Repairs	-	-	71	500
Insurance, other than employee benefits (GIRMA)	4,600	4,693	5,235	1,950
Advertising	820	762	310	500
Printing & Binding	-	-	-	-
Travel	1,585	1,376	1,600	3,000
Dues & Fees	605	963	670	650
Contracts & Agreements	-	-	-	-
Education & Training	-	-	-	2,000
Contract Labor - Demolition	-	-	20,224	20,000
Contract Labor - Overgrown Lots	-	-	-	10,000
Total Purchased/Contracted Services	7,881	8,524	29,258	40,100
Supplies Expenditures				
General Supplies & Materials	-	-	-	3,000
Postage	-	-	-	1,000
Gasoline	4,311	4,741	4,042	5,000
Books & Periodicals	-	-	50	500
Small Equipment	-	-	32	500
Uniforms	200	200	115	1,000
Total Supplies Expenditures	4,511	4,941	4,239	11,000
Total Operating Expenditures	12,392	13,465	33,497	164,175
Capital Outlay Request Expenditures				
	-	-	-	-
Total Capital Outlay Expenditures	-	-	-	-
TOTAL CODE ENFORCEMENT BUDGET	12,392	13,465	33,497	164,175

### CODE ENFORCEMENT

### Planning, Zoning & Building Department

FY2015 Budget Summary (Funded by the General Fund)





## FY2015 Adopted Budget

# **Public Safety Services**



### **Departmental Summaries**

- Municipal Court
- Police Protection
- Emergency Management
- Fire Protection Fund

### **Public Safety Services**

Incorporated into the Public Safety Services are four service departments: Municipal Court, Police Protection, Emergency Management and Fire Protection each providing unique services to ensure the safety and protection of the citizens of Garden City.



### Fund Types Budgeted by the Public Safety Departments

<u>Fund</u>	Municipal Court	Police	Emergency Management	Fire Protection
General Fund	Х	X	X	
Enterprise Fund				X

### **Municipal Court** FY2015 Budget Summary (Funded by General Fund)

**Purpose:** The Municipal Court provides objective, accessible and timely resolution of all cases appropriately coming before the Court, the protection of the rights of all individuals, and the dignified and fair treatment of all parties.

**Cores Services:** The Municipal Court conducts hearings in addition to determining all causes of prosecution for violating the laws and ordinances of the City of Garden City and certain laws of the State of Georgia. It has the power to compel the attendance of parties and witnesses and to compel the production of papers, to issue all processes and writs necessary to exercise jurisdiction, to punish contempt by fine or imprisonment or both, and to levy fines along with imprisonment of a convicted person.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Municipal Court. Output numbers are projected to remain constant in fiscal year 2015.

Key Service Profiles Category	Total Outputs FY2013	<b>Total Outputs FY2014</b>
Total Court Cases Handled	6,792	6,745
Traffic Citations Handled in Court	6,061	5,924
Criminal Cases Handled in Court	731	821
Cases Issued Probation	660	608

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Municipal Court expenditures total \$104,481, an increase of 7% from the FY2014 Amended Budget. The increase in expenditures is attributed to cost increases in the contract labor agreements for the Recorders Court Judge, Court Room Security, Recorders Court Solicitor and Recorders Court Public Defender in fiscal year 2015.

MUNICIPAL COURT				2014	2014	2015	2014/2015	%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Contract Labor - Judge & Court Security	46,327	47,000	47,160	48,000	48,000	50,669	2,669	6%
Contract Labor - Court Solicitor	25,000	25,000	25,000	25,000	25,000	26,906	1,906	8%
Contract Labor - Circuit Public Defender	25,961	25,000	25,000	25,000	25,000	26,906	1,906	8%
Total Expenditures	97,288	97,000	97,160	98,000	98,000	104,481	6,481	7%



### Police Department FY2015 Budget Summary (Funded by General Fund)

**Purpose:** The Police Department provides quality police services to our community by proactively addressing crime and reducing victimization while safeguarding the Constitutional rights of all people.

**Core Services:** The Police Department is comprised of three divisions. The Administrative Division is responsible for records, training, Municipal Court, and GCIC operations. The Patrol Division is responsible for all uniformed patrol and traffic operations as well as Code Enforcement. The Criminal Investigations Division is responsible for investigating criminal activity, evidence custody, and asset forfeiture. The department operates twenty-four hours per day, seven days per week to provide quality and responsive law enforcement services for the City of Garden City

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Police Department. Output numbers are projected remain constant in fiscal year 2015.

Key Service Profiles Category	Total Outputs FY2013	Total Outputs FY2014
Total Calls for Service	23,476	20,779
Top Four Criminal Violations		
Assault	234	225
Larceny	223	236
Burglary	162	187
Auto Theft	42	23
Total Traffic Violations	10,519	
Traffic Violations Included:		
Traffic Accidents	559	415
Written Warnings	2,005	526
Seat Belt Violations	1,005	358
• DUI's	227	331
Fatality Accidents	2	3
Speeding Violations	3,428	1,874
Total Commercial Vehicle Citations Issued	194	70
<u>Total Arrests:</u>		
Adult Arrests/Charges	842 /1,822	867/2,171
Juvenile Arrests/Charges	12/21	16/40

### **Staffing Level Description of Change Summary**

The 2015 Police Department staffing level remains essentially flat when compared to the 2014 budget staffing level, although a reduction in staffing level resulted from the transfer of the two (2) Code Enforcement Officers to the Planning, Zoning & Building Program.

### **Police Department**

FY2015 Budget Summary

(Funded by General Fund)

#### Staffing Level Description of Change Summary (Continued)

<u>Police</u>	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
Chief of Police	1	1	1	1	1
Executive Administrative Assistant	1	1	1	1	1
Captain	3	3	3	3	3
Lieutenant	2	2	2	2	2
Sergeant	5	4	5	5	5
Corporal	4	4	4	4	4
Detective	6	5	5	5	5
Training Officer	1	1	1	1	1
CID/Evidence Specialist	1	1	1	1	1
Patrol Officer	17	17	16	15	15
CNT Officers (Reimbursed by Chatham County)	2	2	2	2	2
Clerk Of Court	1	1	1	1	1
Records Clerk	2	2	2	2	2
Front Desk Receptionist/Switch Board					1
Code Enforcement Officers	_	-	-	2	
Total Police Staffing Level	46	44	44	46	44

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Police Department expenditures total \$3,659,925, an increase of 3% or \$103,407 over the FY2014 Amended Budget. The increase more accurately reflects actual expenditures associated with personnel costs resulting from the increases in salaries and benefits (i.e. compensation, group insurance, etc.) in fiscal year 2014.

POLICE PROTECTION				2014	2014	2015	2014/2015	%
	2011	2012	2013	Adopted	Amended	Annual	Budget	of
Operating Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses	2,949,606	2,818,661	2,773,142	2,893,200	3,047,715	3,107,525	59,810	2%
Total Purchased & Contracted Expenses	224,536	226,987	254,618	262,700	268,200	268,000	(200)	0%
Total Supplies Expenses	274,774	268,257	243,993	266,400	220,353	256,400	36,047	16%
Total Miscellaneous Expenses	71,910	62,074	32,494	25,500	20,250	28,000	7,750	38%
Total Expenditures	3,520,826	3,375,979	3,304,247	3,447,800	3,556,518	3,659,925	103,407	3%



### **Police Department**

FY2015 Budget Summary

(Funded by General Fund)

### **Budget Detail Line Item Expenditure Summary**

POLICE				2014	2014	2015
	2011	2012	2013			
			Actual	Adopted	Amended	Adopted
Expenditure Description	Actual	Actual	Actual	Budget	Budget	Budget
Operating Expenditures						
Personnel Services	2 001 594	1 000 907	1 925 005	1 990 000	2 000 000	2 007 925
Salaries - Regular Employees	2,001,584	1,902,897	1,825,095	1,880,000	2,000,000	2,007,825
Police - Holiday Salaries	16,002	38,436	41,062	40,000	40,000	40,000
Salaries - Part time	28,786	27,287	23,166	30,000	11,015	-
Salaries - Overtime	77,418	78,653	84,154	83,000	83,000	84,000
Group Insurance	357,174	334,557	360,692	390,000	456,500	507,000
Social Security (FICA) Contributions	123,522	118,134	113,674	128,000	123,000	125,400
Medicare	28,894	27,628	26,585	30,400	30,400	31,200
Retirement Contributions	177,148	177,091	179,037	187,000	189,300	184,500
ICMA RC 457 Match	18,807	18,812	20,761	21,500	24,500	24,500
Peace Officers Annuity	5,640	5,580	6,180	10,000	6,000	10,000
Unemployment Insurance	-	-	624	1,200	-	1,000
Workers' Compensation	114,631	89,586	92,112	92,100	84,000	92,100
Total Personnel Services	2,949,606	2,818,661	2,773,142	2,893,200	3,047,715	3,107,525
Purchased/Contracted Services						
Vehicle Maintenance & Repairs	42,800	47,092	50,784	50,000	52,000	50,000
Equipment Maintenance & Repairs	11,970	12,314	10,891	12,000	12,000	12,000
Insurance, other than employee benefits(GIRMA)	134,208	132,140	142,145	150,000	146,200	150,000
Advertising	-	-	-	-	-	
Printing & Binding	-	-	-	-	-	
Travel	4,477	8,145	14,245	10,000	10,000	15,000
Dues & Fees	1,241	1,726	1,500	2,200	1,000	3,000
Contracts & Agreements:	22,906	20,544	26,854	33,500	38,000	30,000
Education & Training	6,934	5,026	8,199	5,000	9,000	8,000
Total Purchased/Contracted Services	224,536	226,987	254,618	262,700	268,200	268,000
Supplies Expenditures						
General Supplies & Materials	12,710	13,765	14,006	19,000	17,000	20,000
Postage	1,104	994	1,524	4,000	2,000	2,000
Computer Eqpt. & Software					-	
Natural Gas	66	-	183	200	200	200
Electricity	39,742	34,665	34,404	35,000	36,000	35,000
Gasoline	186,174	171,021	156,767	170,000	141,000	170,000
Food - Banquets & Flowers:					-	
Books & Periodicals	-	1,846	111	1,200	1,000	1,200
Small Equipment	2,080	4,600	2,962	5,000	5,100	6,000
Small Equipment - LLEBG 03 Riot Gear	19,872	22,015	15,704	12,000	(4,947)	-
Uniforms	13,026	19,351	18,332	20,000	23,000	22,000
Total Supplies Expenditures	274,774	268,257	243,993	266,400	220,353	256,400
Other Misc. Expenditures						
Community Oriented Policing	697	992	964	1,500	2,000	2,000
Armory	1,524	1,453	5,646	10,000	5,200	10,000
Damage Claims Paid	1,020	4,519	2,000	2,000	5,050	2,000
Intergovrenment - Housing of Prisoners	64,220	43,813	16,778	-	-	
Investigation	1,443	-	-	-	-	
Identification Unit	3,006	11,297	7,106	10,000	8,000	12,000
Prisoner Medical Expense	-	-	-	2,000	-	2,000
Total Misc. Expenditures	71,910	62,074	32,494	25,500	20,250	28,000
Total Operating Expenditures	3,520,826	3,375,979	3,304,247	3,447,800	3,556,518	3,659,925
Capital Outlay Request Expenditures	-0,010,010	0,010,010		0,111,000		0,000,020
	25 500	113 194	113 120	-	_	-
Police Vehicles Installment Payment Total Capital Outlay Expenditures	25,500 <b>25,500</b>	113,194 <b>113,194</b>	113,120 <b>113,120</b>	-	-	-

### **Emergency Management Program** FY2015 Budget Summary

(Funded by General Fund)

**Purpose:** The Emergency Management Program provides for the development and coordination of the City's emergency management activities, which will enable effective preparation for and efficient response to emergencies and disasters in order to save lives, reduce human suffering, and reduce property loss.

**Core Services:** Emergency Management develops plans and establishes contracts to protect the City financially and logistically from manmade and natural disasters. Contracts include debris management, debris monitoring, insurance liability assurance and FEMA certification of Debris and Hurricane Management plans. The department also purchases all supplies needed to feed, bed, and provide for emergency reentry teams.

### **Staffing Level Description of Change**

The 2015 Emergency Management staffing level remains unchanged from the 2014 budget staffing level.

Emergency Management	2011	2012	2013	2014	2015
	Actual	Actual	Actual	Amended	Adopted
Emergency Management Coordinator	1	1	1		
Total Senior Center Staffing Level	1	1	1		

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Emergency Management Program expenditures total \$7,700, a decrease of -72% or (\$19,891) under the FY2014 Amended Budget. The decrease is mainly attributed to the elimination of the Emergency Management Coordinator position in FY2014.

EMERGENCY MANAGEMENT				2014	2014	2015	2014/2015	%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses	54,023	54,466	55,118	55,254	24,291	-	(24,291)	-100%
Total Purchased & Contracted Expenses	660	2,772	5,733	3,200	800	3,200	2,400	300%
Total Supplies Expenses	10,197	39	399	2,500	2,500	4,500	2,000	80%
Total Miscellaneous Expenses	-	-		-	-	-	-	0%
Total Expenditures	64,880	57,277	61,250	60,954	27,591	7,700	(19,891)	-72%



### **Fire Department** FY2015 Budget Summary

### (Funded by the Fire Protection Fund)

**Purpose:** The Fire Department provides professional services to the community in order to minimize the loss of life and property through prevention, suppression, and mitigation of hazards within the scope of available resources.

**Core Services:** The Fire Department is made up of two fire stations. These stations are currently staffed with nine paid firefighters and approximately thirty five volunteers. All of the City's firefighters are State and nationally certified professional firefighters and are certified by the National Professional Qualifications System. The Department responds to approximately 350 calls for assistance each year with an average response time of less than five minutes.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Fire Department. Output numbers are projected to remain constant in fiscal year 2015.

Key Service Profiles Category	Key Service Profiles Category Total Outputs 2013					
Total Calls For Service	370	357				
Fire Calls	103	96				
Vehicle Accidents/Rescue	24	22				
Hazardous Conditions	86	86				
Public Service Calls	34	46				
Good Intent Calls	123	107				

### **Staffing Level Description of Change Summary**

The 2015 Fire Department staffing level reflects an increase from the 2014 budget staffing level. The increase is attributed to the addition of (1) Administrative Assistant position and (2) Firefighter positions to be filled in fiscal year 2015.

<u>Fire</u>	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopted					
Fire Chief	1	1	1	1	1					
*Administrative Assistant					1					
**Firefighter	8	8	8	8	10					
<b>Total Fire Protection Fund Staffing Level</b>	9	9	9	9	12					
*New budgeted position in the FY2015 Budget. **Two (2) additional budgeted Firefighter positions in the FY2015 Budget.										

### **Fire Department**

FY2015 Budget Summary

(Funded by the Fire Protection Fund)

### **Budget Description of Change Summary**

In the FY2015 Budget, the Fire Protection Fund expenditures total \$958,802, an increase of 16% or \$130,308 over the FY2014 Amended Budget. The increase is mainly attributed to the personnel costs associated with the filling the administrative assistant position and the two additional firefighter positions in fiscal year 2015.

FIRE PROTECTION FUND								
				2014	2014	2015		%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
<u>Revenue Category</u>	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Federal & State Government Grants	152,955	520,181	193,377	-	5,796	-	(5,796)	-100%
Total Fire Protection Fees	268,722	400,458	540,770	530,000	528,040	540,000	11,960	2%
Total Fire Fees (collected with fines)	48,692	55,143	35,476	30,000	29,802	33,500	3,698	12%
Total Accident Recovery Fees	-	360	4,632	8,000	15,598	10,000	(5 <i>,</i> 598)	-36%
Total Miscellaneous Revenues	232,745	21,599	1,932	-	500	-	(500)	-100%
Total Transfers In From General Fund	255,167	171,800	194,129	248,758	248,758	375,302	126,544	51%
Total Revenues	958,281	1,169,541	970,316	816,758	828,494	958,802	130,308	16%
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses	524,184	550,728	578,462	579,065	586,100	764,677	178,577	30%
Total Purchased & Contracted Expenses	150,755	246,873	265,906	131,068	178,800	141,500	(37,300)	-21%
Total Supplies Expenses	49,267	47,723	48,258	52,625	56,000	50,625	(5 <i>,</i> 375)	-10%
Total Miscellaneous Expenses	22,978	54,127	1,291	54,000	7,594	2,000	(5 <i>,</i> 594)	-74%
Total Capital Outlay Expenses	-	-	-	-	-	-	-	0%
Total Expenditures	747,184	899,451	893,917	816,758	828,494	958 <i>,</i> 802	130,308	16%
Net Surplus (Loss)	211,097	270,090	76,399	-	-	-		





### **Fire Department**

FY2015 Budget Summary

(Funded by the Fire Protection Fund)

### **Budget Detail Line Item Expenditure Summary**

Fire Protection Fund				2014	2014	2015
	2011	2012	2013	Adopted	Amended	Adopted
Revenue Description	Actual	Actual	Actual	Budget	Budget	Budget
Revenues						
Federal Government Grants - SAFER Grant	152,955	98,465	62,414	-	-	-
Federal Grants - Indirect Operating	-	99,353	130,963	-	-	-
Federal Grants - Indirect Capital	-	319,992	-	-	5,796	-
State Government Grants	-	2,371	-	-	-	
Fire Protection Fee	268,722	400,458	540,770	530,000	528,040	540,000
Fire Fee (Collected w/fines)	48,692	55,143	35,476	30,000	29,802	33,500
Accident Recovery Fees	-	360	4,632	8,000	15,598	10,000
Capital Contributions	232,745	-	-	-	-	
Reimbursement for Damaged Property	-	21,599	-	-	-	
Miscellaneous Revenue	-	(8,800)	1,932	-	500	
Transfers In - General Fund	255,167	171,800	194,129	248,758	248,758	375,302
Total Revenues	958,281	1,160,741	970,316	816,758	828,494	958,802
Fire Protection Fund						
				2014	2014	2015
	2011	2012	2013	Adopted	Amended	Adopted
Expenditure Description	Actual	Actual	Actual	Budget	Budget	Budget
Operating Expenditures	ĺ					
Personnel Services						
Salaries - Regular Employees	355,822	355,251	374,748	360,000	376,000	491,377
Salaries - Part-time	3,144	13,704	10,799	15,000	7,334	15,000
Salaries - Overtime	32,336	31,273	36,861	35,000	35,000	35,000
Group Insurance	63,472	68,641	75,774	87,000	87,000	120,500
Social Security (FICA) Contributions	22,420	22,902	24,265	24,500	25,000	37,600
Medicare	5,243	5,356	5,675	5,715	6,000	8,000
Retirement Contributions	28,698	34,076	35,143	36,700	36,700	40,000
ICMA RC 457 Match	1,272	1,701	2,651	2,600	2,600	3,000
Workers' Compensation	11,777	17,824	12,546	12,550	12,800	14,200
Total Personnel Services	524,184	550,728	578,462	579,065	588,434	764,677
Purchased/Contracted Services				, , ,		,
Vehicle Maintenance & Repairs	31,781	22,096	25,993	20,000	59,500	25,000
Equipment Maintenance & Repairs	10,017	9,282	15,124	10,000	11,000	10,500
Building Maintenance & Repairs	3,406	20,287	5,793	6,000	10,500	10,000
Insurance, other than employee benefits (GIRMA)	30,149	33,860	31,160	31,160	31,160	32,000
Travel	928	30,718	45,633	1,500	1,500	2,000
Dues & Fees	3,684	3,964	4,695	5,000	5,000	5,000
Contracts & Agreements:	70,376	61,483	53,207	55,608	63,000	55,000
Education & Training	414	65,183	84,301	1,800	-	2,000
Total Purchased/Contracted Services	150,755	246,873	265,906	131,068	181,660	141,500
Supplies Expenditures	130,733	240,073	203,500	101,000	101,000	141,000
General Supplies & Materials	2,208	1,415	3,110	4,000	4,000	4,000
Postage	2,200	23	-	-1,000	100	4,000
Natural Gas	4,823	3,849	3,280	4,500	5,100	5,000
Electricity	15,018	14,676	14,263	13,500	14,700	13,500
Gasoline	23,598	20,696	20,110	25,000	20,500	22,000
Food, Banquets & Flowers	158	-	434	500	1,000	500
Books & Periodicals	132	- 76	131	125	500	125
Small Equipment	1,959	4,731	3,526	2,500	7,000	2,500
	1,355	2,257				
Uniforms			3,404	2,500	3,500	3,000
Total Supplies Expenditures Other Misc. Expenditures	49,267	47,723	48,258	52,625	56,400	50,625
Fire Prevention	3,031	2,672	1 201	2,000	2.000	2 000
	3,031	2,072	1,291	2,000	2,000	2,000
Damage Claims	-	-	-	-	-	-
Depreciation	19,947	51,455	51,799	52,000	-	-
Total Misc. Expenditures	22,978	54,127	53,090	54,000	2,000	2,000
Total Operating Expenditures	747,184	899,451	945,716	816,758	828,494	958,802
Capital Outlay Request Expenditures						
Class "A" Pumper Truck (Debt Service Payment)	-	-	-	-	-	
Total Capital Outlay Expenditures	-	-	-	-	-	
TOTAL FIRE PROTECTION FUND BUDGET	747,184	899,451	945,716	816,758	828,494	958,802
Net Surplus (Loss)	211,097	261,290	24,600	-	-	

## FY2015 Adopted Budget

# **Public Works/Utility Services**



### **Departmental Summaries**

- Public Works
- Fleet Operations
- Stormwater
- Sanitation
- Water/Sewer Operations
  - Wastewater Treatment
  - Water Treatment
  - Water/Sewer Distribution, Billing & Repair

### **Public Works & Utility Services**

Incorporated into the Public Works & Utilities are five service departments: Public Works, Fleet Operations, Stormwater, Sanitation, and Water/Sewer Operations each providing vital services to enhance the quality of life for the citizens of Garden City while protecting the environment.



### Fund Types Budgeted by the Public Works & Utility Service Departments

	Program Services Supported											
<u>Fund</u>	Public Works	Vehicle Service Center	Stormwater	Sanitation	Water & Sewer							
General Fund	Х	X										
Enterprise Fund			X	Х	X							

### **Public Works Department**

FY2015 Budget Summary

(Funded by the General Fund)

**Purpose:** The Public Works Department is responsible for repairing and protecting our streets and right-of-ways so that transportation system users can safely travel to their destinations.

**Core Services:** Public Works maintains and repairs the City's hard-surfaced and dirt/gravel streets. Additional activities include roadside mowing and vegetation control, street markings, street signs, street lights, sidewalk repairs and park maintenance, as well as dry-trash pickup and cleaning up debris from storms.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Public Works Department. Output numbers are projected to be essentially similar in fiscal year 2015.

Key Service Profile Category	Total Outputs FY2013	Total Outputs FY2014
Street Asphalt Repair Costs	\$27,357	\$28,296
Miles of Shoulder Maintenance	3,420	7,313
Dirt/Gravel Streets Scraped	7	7
Miles of Streets Swept	1,245	1,650
Street Signs Made/Replaced/Relocated	175	112
Street Light Outages Reported to Georgia Power for Repair/Replacement	46	35
Trees Trimmed or Removed Due to Hazardous Situation (Obstruction or Dead)	34	36
Work Orders Accomplished	1,461	1,637
Resident Service Requests Received	247	244

### **Staffing Level Description of Change Summary**

The 2015 Public Works Department staffing level remains unchanged from the 2014 budget staffing level.

Public Work	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopted
Public Works Director	1	1	1	1	1
Administrative Services Manager	-	1	1	1	1
Foreman	-	1	1	1	1
Public Works Crew Leader	1	2	2	2	2
Public Works Tech III*	5	4	4	4	4
Public Works Tech II*	-	1	1	1	1
Public Works Tech I	2				
Administrative Assistant	1				
Total Public Works Staffing Level	10	10	10	10	10

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Public Works Department expenditures total \$735,150, an increase of 10% or \$66,817 over the FY2014 Amended Budget. The increase is attributed to the increase in costs associated the maintenance and upkeep of the City's ageing infrastructure.

### **Public Works Department**

FY2015 Budget Summary

(Funded by the General Fund)

PUBLIC WORKS				2014	2014	2015	2014/2015	%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses	434,147	275,966	270,941	362,520	384,625	396,050	11,425	3%
Total Purchased & Contracted Expenses	124,374	104,154	74,935	188,390	109,500	183,600	74,100	68%
Total Supplies Expenses	149,516	142,530	144,008	160,120	169,908	153,000	(16,908)	-10%
Total Miscellaneous Expenses	198	1,000	2,510	1,000	3,300	1,500	(1,800)	-55%
Total Capital Outlay (Equipment/Vehicles)	-	18,038	-	-	-	-	-	0%
Total Expenditures	708,235	541,688	492,394	712,030	667,333	734,150	66,817	10%

### **Budget Detail Line Item Expenditure Summary**

PUBLIC WORKS						
				2014	2014	2015
Expenditure Description	2011 Actual	2012 Actual	2013 Actual	Adopted Budget	Amended Budget	Adopted Budget
Operating Expenditures				g		
Personnel Services						
Salaries - Regular Employees	270,275	149,371	143,704	200,000	200,700	200,000
Salaries - Overtime	940	79	42	500	550	400
Group Insurance	74,143	61,299	64,910	82,000	101,000	112,000
Social Security (FICA) Contributions	13,521	5,883	5,331	12,400	8,000	10,000
Medicare	5,183	3,458	3,325	2,900	5,025	5,000
Retirement Contributions	26,456	13,234	15,908	18,620	18,650	18,650
ICMA RC 457 Match	3,066	3,962	4,856	13,100	16,600	17,000
Unemployment Insurance	333	-	-	-	-	-
Workers' Compensation	40,230	38,680	32,865	33,000	34,100	33,000
Total Personnel Services	434,147	275,966	270,941	362,520	384,625	396,050
Purchased/Contracted Services						
Professional Engineering	4,500	48,250	4,020	10,000	9,000	10,000
Vehicle Maintenance & Repairs	5,346	11.007	15,343	10,000	20,000	15,000
Equipment Maintenance & Repairs	1,582	2,244	6,535	5,000	6,000	10,000
Street Maintenance & Repairs	12,983	20,843	20,410	125,000	47,000	120,000
Park Maintenance	-	- 20,010		5,000	1,500	2,000
Equipment Rentals	1,653	-	-	-	-	2,000
Insurance, other than employee benefits (GIRMA)	28,294	12,502	13,089	17,750	14,000	15,000
Advertising	537	798	37	40		
Travel	832				-	-
Dues & Fees	820	492	568	600	-	600
Contracts & Agreements:	66,645	7,348	14,488	15,000	12,000	10,000
Education & Training	1,182	670	445	10,000	12,000	1,000
Contract Labor	1,102	0/0	445			1,000
Total Purchased/Contracted Services	124,374	104,154	74,935	188,390	109,500	183,600
Supplies Expenditures	124,574	104,134	74,555	100,550	103,300	105,000
General Supplies & Materials	14,944	10,755	16.056	14.000	14.000	14,000
Postage	31	90	10,050	14,000	14,000	14,000
Street Signs	31	7,461	6,621	10,000	10,000	15,000
	-	108.429		116,000	134,000	
Electricity Oil & Lubricants	114,475	885	108,307 912	3,000		110,000
Gasoline	(2,864)				(2,192)	
	12,004	7,281	8,014	13,000	9,500	9,000
Small Equipment	2,178	635	1,578	1,000	1,000	1,000
Uniforms	8,748	6,994	2,520	3,000	3,600	3,000
Total Supplies Expenditures	149,516	142,530	144,008	160,120	169,908	153,000
Other Misc. Expenditures	100			1 000		. =
Damage Claims Paid	198	1,000	2,510	1,000	3,300	1,500
Total Misc. Expenditures	198	1,000	2,510	1,000	3,300	1,500
Total Operating Expenditures	708,235	523,650	492,394	712,030	667,333	734,150
Capital Outlay Request Expenditures						
Machinery & Equipment	-	18,038	-	-	-	-
Total Capital Outlay Expenditures		18,038	_	-		
		10,000				
TOTAL PUBLIC WORKS BUDGET	708,235	541,688	492,394	712,030	667,333	734,150



### **Fleet Operations Department**

FY2015 Budget Summary

(Funded by the General Fund)

**Purpose:** The Fleet Operations Department provides reliable, safe, well-maintained, and environmentally-friendly vehicles and equipment to all City Departments so they may efficiently and effectively perform their services for the citizens of Garden City.

**Core Services:** Fleet Operations performs preventive and corrective maintenance on City vehicles and equipment, coordinates the purchase and disposal of fleet assets, and manages fuel, parts, and inventory.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Fleet Operations Department. Output numbers are projected to be essentially similar in fiscal year 2015.

Key Service Profile Category	Total Outputs FY2013	Total Outputs FY2014
City Vehicles/Equipment Serviced/Repaired	464	587

#### **Staffing Level Description of Change Summary**

The 2015 Fleet Operations Department staffing level remains unchanged from the 2014 budget staffing level.

Vehicle Service Center	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopt ed
Senior Mechanic	-	1	1	1	1
Mechanic	1	1	1	1	1
Mechanic Assistant					
Total Vehicle Center Staffing Level	1	2	2	2	2

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Fleet Operations Department (Vehicle Service Center) expenditures total \$102,400, a decrease of -19% or (\$23,725) under the FY2014 Amended Budget. The decrease more accurately reflects actual expenditures. In FY2014, there was an increase in various repairs made to ageing specialized heavy equipment which inflated the Vehicle Service Center's overall budget in 2014.

VEHICLE SERIVCE CENTER				2014	2014	2015	2014/2015	%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses	92,265	100,156	77,428	101,550	95,250	96,900	1,650	2%
Total Purchased & Contracted Expenses	518	296	376	750	1,075	1,000	(75)	-7%
Total Supplies Expenses	10,203	24,135	12,986	9,950	29,800	4,500	(25,300)	-85%
Total Miscellaneous Expenses	-	9,342	-	-	-	-	-	0%
Total Expenditures	102,986	133,929	90,790	112,250	126,125	102,400	(23,725)	-19%

### **Fleet Operations Department**

FY2015 Budget Summary (Funded by the General Fund)

### **Budget Detail Line Item Expenditure Summary**

362 732 16		Adopted Budget	Amended Budget	Adopted Budget
566 69, 362 732 16,	,849 54,71		Budget	Budget
362 732 16	, ,	2 67.000		
362 732 16	, ,	2 67 000		
362 732 16	, ,	2 67 000		
732 16	223 60	L 01,000	69,000	69,000
	220 03	5 250	800	600
45 0	,903 10,64	4 20,000	13,000	14,000
345 3,	,929 3,08	9 4,150	4,150	4,150
399	919 83	0 1,000	1,000	1,050
271 5,	,827 5,32	9 6,250	6,250	6,300
798	775 35	8 1,000	-	-
-	-			-
792 1,	,731 1,77	1,900	1,050	1,800
265 100,	,156 77,42	8 101,550	95,250	96,900
281	- 30	6 750	1,050	1,000
237	296 7	- 0	25	-
518	296 37	6 750	1,075	1,000
556 19,	,650 9,39	6,000	27,600	1,500
34	120	- 150	-	-
)28 1,	,356 83	1,000	-	1,000
185 3,	,009 2,75	8 2,800	2,200	2,000
203 24,	,135 12,98	6 9,950	29,800	4,500
986 124.	.587 90,79	0 112,250	126,125	102,400
124	,587 90,79	0 112,250	120,123	102,400
	,342		-	-
- 9,	,342		-	-
				102,400
	-		-1-	-1-



### **Stormwater Program**

FY2015 Budget Summary

(Funded by the Stormwater Fund)

**Purpose:** The Stormwater Program primarily focuses on providing environmental management services so that floods are minimized, water quality is improved, and aquatic habitats are protected.

**Core Services:** The Stormwater Program provides for regulatory compliance with State and Federal stormwater regulations; the cleaning of ditches and other stormwater conveyance systems; evaluation and replacement of aging culverts and drainage structures; and construction of new culvert systems to increase or improve stormwater conveyance capacity. Residents, businesses and property owners provide funding through a monthly utility rate.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Stormwater Program. Output numbers are projected to be essentially similar in fiscal year 2015.

Key Service Profile Category	Total Outputs FY2013	Total Outputs FY2014
Linear Feet of Ditches Maintained	26,550	26,340
Linear Feet of Canal Grass Cut	646	508
Linear Feet of Underground Stormwater	409	177
Utility Point Repairs		

### **Staffing Level Description of Change Summary**

The 2015 Stormwater Program staffing level remains essentially flat when compared to the 2014 budget staffing level, although reductions and increases were made in specific areas related to the redistribution of personnel cost allocations between the general fund and stormwater fund.

### **Budget Description of Change Summary**

In the FY2015 Budget, the Stormwater Fund expenditures total \$878,000, a decrease of -0.04% or (\$360) under the FY2014 Amended Budget. The slight decrease more accurately aligns expenditures with projected revenues.

STORMWATER FUND				2014	2014	2015		%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
<u>Revenue Category</u>	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Federal & State Government Grants	48,471	-	-	66,000	39,078	-	(39,078)	-100%
NPDES Erosion Control Fee	-	-	-	-	2,113	-	(2,113)	-100%
Total Stormwater Utility Fees	826,781	864,000	876,530	878,000	859,573	878,000	18,427	2%
Total Miscellaneous Revenues	-	350	(12,500)	-	-	-	-	0%
Total Transfers In From Water/Sewer	-	-	-	-	-	-	-	0%
Total Revenues	875,252	864,350	864,030	944,000	900,764	878,000	(22,764)	-3%
Expenditure Category								
Total Personnel Expenses	163,369	293,715	346,472	313,900	362,950	356,500	(6,450)	-2%
Total Purchased & Contracted Expenses	581,114	326,613	256,185	432,100	402,200	286,000	(116,200)	-29%
Total Supplies Expenses	-	15,259	45,752	33,000	37,490	35,500	(1,990)	-5%
Total Miscellaneous Expenses	174,313	156,519	90,000	165,000	75,000	145,000	70,000	93%
Total Capital Outlay Expenses	-	-	-	-	-	55,000	55,000	100%
Total Expenditures	918,796	792,106	738,409	944,000	877,640	878,000	360	0.04%
Net Surplus (Loss)	(43,544)	72,244	125,621	-	23,124			

### **Stormwater Program**

FY2015 Budget Summary (Funded by the Stormwater Fund)

### **Budget Detail Line Item Revenue & Expenditure Summary**

Stormwater Fund						
	2011	2012	2013	2014 Adopted	2014 Amended	2015 Adopted
Revenue Description	Actual	Actual	Actual	Budget	Budget	Budget
Revenues						
Federal Grants - Indirect Operating	-	-	-	66,000	39,078	-
State Government Grants	48,471	-	-	-	-	-
NPDES Erosion Control Fee					2,113	
Stormwater Utility Fee	826,781	864,000	876,530	878,000	859,573	878,000
Miscellaneous Revenue	-	350	(12,500)	-	-	-
Transfer In From Water/Sewer Fund	-	-	-	-	-	-
Total Stormwater Fund Revenues	875,252	864,350	864,030	944,000	900,764	878,000
Stormwater Fund						
				2014	2014	2015
	2011	2012	2013	Adopted	Amended	Adopted
Expenditure Description	Actual	Actual	Actual	Budget	Budget	Budget
Operating Expenditures						
Personnel Services	151 353	0.4.4.007		050.005		
Salaries - Regular Employees	151,759	244,233	283,238	250,000	283,000	286,000
Salaries - Overtime	-	113	17	100	700	350
Group Insurance	-	11,644	20,105	23,000	36,400	25,550
Social Security (FICA) Contributions	11,610	17,153	20,051	19,000	20,000	20,800
Medicare	-	1,064	1,259	1,100	1,350	1,500
Retirement Contributions	-	19,327	21,037	20,100	20,100	21,000
ICMA RC 457 Match	-	181	765	600	1,400	1,300
Total Personnel Services	163,369	293,715	346,472	313,900	362,950	356,500
Purchased/Contracted Services						
Project Maintenance/Capital Construction	237,561	69,586	57,931	148,500	107,200	111,000
Vehicle/Equipment Maintenance & Repairs	85,502	51,475	28,900	50,000	29,300	30,000
Insurance, other than employee benefits (GIRMA,	-	11,733	13,089	18,000	13,600	15,000
Advertising	-	185	-	-	-	-
Printing & Binding	-	285	-	-	-	-
Travel	510	-	456	1,000	-	-
Dues & Fees	-	15,600	15,244	15,600	17,700	18,000
Contracts & Agreements:	-	1,017	2,691	2,000	6,300	5,000
Contracts (Street Sweeping)	4,958	9,378	-	-	-	-
Contracts (Drainage/Utility) Consultants	185,738	79,161	58,286	115,000	91,000	25,000
Education & Training	885	544	809	2,000	400	2,000
Contract Labor	65,960	87,649	78,779	80,000	136,700	80,000
Legal Fees	-	-	-	-	-	-
Total Purchased/Contracted Services	581,114	326,613	256,185	432,100	402,200	286,000
Supplies Expenditures						
Gasoline	-	11,650	39,710	33,000	37,400	35,000
Small Equipment	-	3,609	6,042	-	90	500
Total Supplies Expenditures	-	15,259	45,752	33,000	37,490	35,500
Other Misc. Expenditures						
Depreciation	85,311	86,519	-	90,000	23,124	70,000
Transfer to General Fund	45,000	45,000	45,000	45,000	45,000	45,000
Transfer to Sanitation Fund	44,002	25,000	45,000	30,000	30,000	30,000
Total Misc. Expenditures	174,313	156,519	90,000	165,000	98,124	145,000
Total Operating Expenditures	918,796	792,106	738,409	944,000	900,764	823,000
Capital Outlay Request Expenditures						
Kubota Tractor w/Boom (Debt Payment)	-	-	-	-	-	25,000
Mini Excavator (Debt Payment)	-	-	-	-	-	30,000
Total Capital Outlay Expenditures	-	-	-	-	-	55,000
TOTAL STORMWATER FUND BUDGET	918,796	792,106	738,409	944,000	900,764	878,000
Net Surplus (Loss)	(43,544)	72,244	125,621	-	-	-



### **Sanitation Program**

FY2015 Budget Summary

(Funded by the Sanitation Fund)

**Purpose:** The Sanitation Program primarily focuses the collection and disposal of solid waste, recyclable items, and yard debris from the residents in Garden City to support public health and safety. The City provides these waste stream collection services through a contractual agreement with Waste Management.

**Core Services:** The Sanitation Program provides for the curbside collection of household garbage, recyclables and yard debris discarded by the City's residents. Carts are provided to the City's residential customers for the collection of household garbage and recycling items. Yard debris is bundled or bagged for collection. These waste stream collection services are subscribed services with the City through a contractual agreement with Waste Management.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Sanitation Program. Output numbers are projected to remain constant in fiscal year 2015.

Key Service Profile Category	Total Outputs FY2013	Total Outputs FY2014
Residential Customers (Garbage Collection) YTD	2097	2097
Residential Customers (Recycling and/or Yard Debris Collection) YTD	2097	2097
Mixed/Dry Trash Collected Taken to Landfill	189.7 Tons	38.28 Tons
Mixed/Dry Trash Collected Taken to Inert Landfill	14 Truckloads	12 Truckloads

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Sanitation Fund budget totals \$342,208, a decrease of -11% or (\$44,104) under the FY2014 Amended Budget. The decrease is attributed to a reduction in costs associated with the collection and disposal of solid waste, recyclables and yard debris due to the City's renegotiation of its contractual agreement with Waste Management in fiscal year 2014.

SANITATION FUND								
				2014	2014	2015		%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
<u>Revenue Category</u>	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Refuse Collection Charges	366,535	379,337	389,818	400,000	369,000	312,196	(56,804)	-15%
Total Miscellaneous Revenues	-	117	(7,860)	-	100	-	(100)	-100%
Total Interest Revenue	14	10	10	12	6	12	6	100%
Total Transfer In From Stormwater	44,002	25,000	45,000	30,000	30,000	30,000	-	0%
Total Revenue	410,551	404,464	426,968	430,012	399,106	342,208	(56 <i>,</i> 898)	-14%
Expenditure Category								
Total Contracts & Agreements	331,651	378,170	393,293	420,000	376,300	332,196	(44,104)	-12%
Total Dry Trash Disposal Expenses	20	12	12	10,000	10,000	10,000	-	0%
Total Miscellaneous Expenses	53,443	21,152	20,443	12	12	12	-	0%
Total Expenditures	385,114	399,334	413,748	430,012	386,312	342,208	(44,104)	-11%
Net Surplus (Loss)	25,437	5,130	13,220	-	12,794			

### **Sanitation Program**

FY2015 Budget Summary

(Funded by the Sanitation Fund)

### **Budget Detail Line Item Revenue & Expenditure Summary**

Sanitation Fund						
	2011	2012	2013	2014 Adopted	2014 Amended	2015 Adopted
Revenue Description	Actual	Actual	Actual	Budget	Budget	Budget
Revenues						
Refuse Collection Charges	366,535	379,337	389,818	400,000	369,000	312,196
Miscellaneous Revenue	-	117	(7,860)	-	100	-
Interest Revenue	14	10	10	12	6	12
Transfer In From Stormwater Fund	44,002	25,000	45,000	30,000	30,000	30,000
Total Sanitation Fund Revenues	410,551	404,464	426,968	430,012	399,106	342,208
Sanitation Fund						
				2014	2014	2015
	2011	2012	2013	Adopted	Amended	Adopted
Expenditure Description	Actual	Actual	Actual	Budget	Budget	Budget
Operating Expenditures						
Contracts & Agreements	331,651	378,170	393,293	420,000	389,102	332,196
Miscellaneous	20	12	12	12	4	12
Dry Trash Disposal	53,443	21,152	20,443	10,000	10,000	10,000
TOTAL SANITATION FUND BUDGET	385,114	399,334	413,748	430,012	399,106	342,208
Net Surplus (Loss)	25,437	5,130	13,220	-	-	_



### Water & Sewer Operations Department

FY2015 Budget Summary

(Funded by the Water & Sewer Fund)

**Purpose:** Water and Sewer Operations Department primarily focuses on providing the public with safe and sustainable drinking water; ensure sufficient supply of water for firefighting needs; and ensure wastewater is collected, conveyed, and treated with minimal risk to public health and the environment. The Water and Sewer Resources Program is comprised of three divisions: *Wastewater Treatment, Water Treatment and Water/Sewer Billing, Distribution and Repairs.* 

**Core Services:** The Water and Sewer Operations Department provides for operations and maintenance of infrastructure, long-term planning and management of water and sewer infrastructure, capital facility development, water quality monitoring, and public education. Residents and businesses provide funding through monthly utility rates.

#### **Budget Description of Change Summary**

In the FY2015 Budget, the Water and Sewer Fund expenditures total \$3,427,596, an increase of 1% or \$23,476 over the FY2014 Amended Budget. The expenditures for the three divisions of the Water/Sewer Resources Program: Wastewater Treatment, Water Treatment and Water/Sewer Distribution, Billing & Repair have been reduced and increased in specific areas of operations, depreciation, debt services and personnel cost allocations to more accurately align expenditures with projected revenues.

WATER/SEWER ENTERPRISE FUND								
				2014	2014	2015	2014/2015	%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
<u>Revenue Category</u>	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Water Revenues	1,133,276	1,235,091	1,250,833	1,441,480	1,353,351	1,285,729	(67,622)	-5%
Total Water Tap Fees	9,942	16,570	7,140	10,000	7,235	7,500	265	4%
Total Sewer Revenues	1,524,667	1,839,999	1,850,924	1,831,186	1,772,554	1,829,199	56,645	3%
Total Sewer Tap Fees	12,499	26,050	8,075	10,000	74,845	7,500	(67,345)	-90%
Other Revenues & Penalties	212,871	233,289	219,717	215,000	168,539	200,468	31,929	19%
Investment Earnings	425	805	1,230	1,200	1,758	1,200	(558)	-32%
Rents and Royalites	-	-	701	1,000	922	1,000	78	8%
Reimbursement for Damaged Property	1,577	1,527	13,950	-	-	-	-	0%
Miscellaneous Revenues	12,738	(34,057)	(89,603)	6,000	48,672	10,000	(38,672)	-79%
GEFA L07WJ Loan Proceeds	-	-	-	-	832,812	-	(832,812)	-100%
Administrative Fees	-	-	-	-	-	85,000	85,000	100%
Total Revenue	2,913,305	3,357,711	3,262,948	3,515,866	4,260,688	3,427,596	(833 <i>,</i> 092)	-20%
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Wastewater Treatment Expenses	913,939	814,093	804,257	866,730	813,020	848,033	35,013	4%
Total Water Treatment Expenses	228,679	230,899	278,444	289,351	269,415	357,967	88,552	33%
Total W/S Billing, Distribution, Repair Expenses	1,899,364	1,873,944	1,501,476	1,770,285	1,732,185	1,646,696	(85,489)	-5%
Total W/S Debt Service	155,337	183,616	294,332	589,500	589,500	574,900	(14,600)	-2%
Total Expenditures	3,197,319	3,102,552	2,878,509	3,515,866	3,404,120	3,427,596	23,476	1%
Net Surplus (Loss)	(284,014)	255,159	384,439	-	856,568			

### Water & Sewer Operations Department

FY2015 Budget Summary

(Funded by the Water & Sewer Fund)





#### **Budget Water & Sewer Fund Debt Service Detail Summary**

Water/Sewer Debt Service						
				2014	2014	2015
	2011	2012	2013	Adopted	Amended	Adopted
Expenditure Description	Actual	Actual	Actual	Budget	Budget	Budget
SRF Loan Interest	342	-	-	-	-	-
2000 GEFA Loan	822	-	-	-	-	-
GEFA 2001L11WJ	78,244	74,464	34,855	-	-	-
GEFA 2003L43WS	7,741	7,305	3,443	-	-	-
GEFA 2000L76WS	35,310	33,010	20,435	-	-	-
GEFA 2006L51WS	18,962	18,262	8,797	-	-	-
GEFA 2008L08WQ	15,096	14,549	7,013	-	-	-
GEFA 2008L25WQ	-	36,849	36,050	-	-	-
2013 GEFA Dues & Fees (LQ7WJ)	(1,180)	(823)	5,243	45,000	27,000	-
GEFA Loan Interest Expense (LQ7WJ)	-	-	42,288	5,000	3,000	32,400
2013 WS Revenue Bond Principal	-	-	-	345,000	-	355,000
Redzone Robotics Principal	-	-	-	99,500	99,500	99,500
2013 WS Revenue Bond Interest Expense	-	-	-	95,000	95,000	88,000
2013 WS Revenue Bond Debt Issuance Co	-	-	136,208	-	-	-
Total W/S Fund Debt Service	155,337	183,616	294,332	589,500	224,500	574,900

### **Wastewater Treatment Division**

FY2015 Budget Summary (Funded by the Water/Sewer Fund)

**Purpose:** The Wastewater Treatment Division of the Water/Sewer Resources Program provides for the long-term management of sewer infrastructure so that wastewater is collected, conveyed and treated with minimal risk to public health and the environment.

**Core Services:** Wastewater Treatment activities include operation and maintenance of pipe and pumping infrastructure, long-term planning, infrastructure analysis, capital facility development, odor control, and sewer system oversight.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Wastewater Treatment Division. Output numbers are projected to be essentially similar in fiscal year 2015.

Key Service Profile Category	Total Outputs FY2013	Total Outputs FY2014
Sludge Wet Tons Quantity Per Year	936.8	919.8
Sludge Tipping Fee Costs & Other Associated Disposal Costs	\$79,315	\$82,506.36

#### **Staffing Level Description of Change Summary**

The 2015 Wastewater Treatment staffing level remains unchanged from the 2014 budget staffing level.

<u>Wastewater Treatment</u>	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopte d
Water/Sewer Director	1	1	1	1	1
Operator Trainees	3	3	3	3	3
Administrative Assistant	1	1	1	1	1
Total Wastewater Treatment Staffing Level	5	5	5	5	5

#### **Budget Expenditure Change Summary**

WASTEWATER TREATMENT				2014	2014	2015	2014/2015	%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses	357,216	371,575	385,653	275,000	387,000	435,263	48,263	12%
Total Purchased & Contracted Expenses	418,175	298,978	271,551	314,520	273,020	282,770	9,750	4%
Total Supplies Expenses	138,548	143,540	147,053	155,000	153,000	130,000	(23,000)	-15%
Total Miscellaneous Expenses	104	-	-	-	-	-	-	0%
Total Expenditures	914,043	814,093	804,257	744,520	813,020	848,033	35,013	4%



### **Wastewater Treatment Division**

FY2015 Budget Summary (Funded by the Water/Sewer Fund)

### **Budget Detail Line Item Expenditure Summary**

Wastewater Treatment & Collection				2014	2014	2015
Expenditure Description	2011	2012	2013	Adopted Budget	Amended	Adopted Budget
Operating Expenditures	Actual	Actual	Actual	Биадет	Budget	Budget
Personnel Services						
Salaries - Regular Employees	249,088	260,895	271,290	275,000	271,000	282,040
Salaries - Overtime	24,976	26,361	28,017	30,000	32,000	30,000
Group Insurance	36,411	37,489	35,629	36,000	50,500	65,161
Social Security (FICA) Contributions	16,843	17,556	19,044	22,000	22,000	22,562
Medicare	2,877	2,966	3,001	4,500	4,500	4,500
Retirement Contributions	19,614	2,900	24,502	25,210	2,500	25,500
ICMA RC 457 Match	2,668	2,884	24,302	2,500	2,500	2,500
Unemployment Insurance	4,239	2,004	2,304	2,500	2,500	2,500
Workers' Compensation	4,239	- 1,500	- 1,866	2,000	2,000	2 000
•						3,000 <b>435,263</b>
Total Personnel Services	357,216	371,575	385,653	397,210	387,000	430,203
Purchased/Contracted Services	150 567	61 720	54,499	50,000	35.000	50.000
Professional Engineering Vehicle Maintenance & Repairs	150,567 303	61,738 4,633	54,499 9,989	4,000	35,000 4,000	50,000
•	103.867				60,000	
Equipment Maintenance & Repairs	103,807	48,592	56,605 4,744	75,000	5,000	75,000
Building Maintenance & Repairs		225	,	10,000	,	500
	22,721	20,906	21,020	22,000	22,000	22,000
Communications	3,043	3,268	3,524	3,150	4,500	3,400
Travel	935	496	49	900	900	600
Dues & Fees	640	772	923	870	870	870
Contracts & Agreements:	53,425	62,331	23,852	30,000	22,000	23,000
Education & Training	504	395	672	1,200	1,200	1,000
Licenses For Personnel	130	25	220	400	400	400
Contract Labor	421	4,995	-	2,000	2,150	2,000
Sludge Landfill Tipping Fees	81,619	90,602	95,454	115,000	115,000	100,000
Total Purchased/Contracted Services	418,175	298,978	271,551	314,520	273,020	282,770
Supplies Expenditures						
General Supplies & Materials	17,014	13,707	17,422	15,000	15,000	10,000
Computer Equipment & Software	-	-	1,158	6,000	6,000	2,000
Computer Eqpt. & Software	-	-	-	-	-	
Electricity	111,728	113,245	120,938	120,000	118,000	105,000
Gasoline	8,260	9,347	6,137	7,000	7,000	7,000
Small Equipment	586	6,440	398	6,000	6,000	5,000
Uniforms	856	801	-	1,000	1,000	1,000
Damage Claims	-	-	1,000	-	-	
Total Supplies Expenditures	138,444	143,540	147,053	155,000	153,000	130,000
Other Misc. Expenditures						
Damage Claims Paid	-	-	-	-	-	
Miscellaneous	104	-	-	-	-	
Total Misc. Expenditures	104	- '	- '	-	-	•
Total Operating Expenditures	913,939	814,093	804,257	866,730	813,020	848,033
Capital Outlay Request Expenditures						
	-	-	-	-	-	
Total Capital Outlay Expenditures	-	-	-	-	-	
Total Wastewater Treatment Budget	913,939	814,093	804,257	866,730	813,020	848,033

### Water Treatment Division

FY2015 Budget Summary

(Funded by the Water/Sewer Fund)

**Purpose:** Water Treatment Division of the Water/Sewer Resources Program provides the public with safe and sustainable drinking water and ensures a sufficient supply for firefighting needs.

**Core Services:** Water Treatment activities include operation and maintenance, water quality monitoring, groundwater protection, water conservation, water source development and capital facility development.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Water Treatment Division. Output numbers are projected to be essentially similar in fiscal year 2015.

Key Service Profile Category	Total Outputs FY2013	Total Outputs FY2014		
Millions of Gallons of Drinking Water Produced	319,635,000	322,380,000		

#### **Staffing Level Description of Change Summary**

The 2015 Water Treatment staffing level remains unchanged from the 2014 budget staffing level.

<u>Water Treatment</u>	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopted
Water Operator Trainee	1	1	1	1	1
Total Water Treatment Staffing Level	1	1	1	1	1

#### **Budget Expenditure Change Summary**

WATER TREATMENT		-		2014	2014	2015	2014/2015	%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses	35,384	42,897	48,082	51,706	54,020	62,931	8,911	16%
Total Purchased & Contracted Expenses	96,815	111,950	157,236	164,695	138,445	189,728	51,283	37%
Total Supplies Expenses	96,480	76,052	73,126	72,950	76,950	66,550	(10,400)	-14%
Total Miscellaneous Expenses	-	-	-	-	-	-	-	0%
Total Capital Outlay Expenses	-	-	-	-	-	38,758	38,758	100%
Total Expenditures	228,679	230,899	278,444	289,351	269,415	357,967	88,552	33%



### Water Treatment Division

FY2015 Budget Summary (Funded by the Water/Sewer Fund)

### **Budget Detail Line Item Expenditure Summary**

Water Treatment			-			
Expenditure Description	2011 Actual	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	2015 Adopted Budget
Operating Expenditures	Actual	Actual	Actual	Duuget	Duuget	Duuget
Personnel Services						
Salaries - Regular Employees	24.457	29,276	31,860	34,486	34.000	38.000
Salaries - Regular Employees Salaries - Overtime	24,457	29,276	,	500	- ,	/
		-	503		1,000	500
	6,314	8,350	9,506	9,800	12,000	16,279
Social Security (FICA) Contributions	1,455	1,647	1,805	2,170	2,170	2,906
Medicare	339	385	422	500	500	551
Retirement Contributions	2,639	2,591	2,987	3,250	3,250	3,640
ICMA RC 457 Match	67	441	963	1,000	1,100	1,055
Workers' Compensation	-	-	36	-	-	-
Total Personnel Services	35,384	42,897	48,082	51,706	54,020	62,931
Purchased/Contracted Services						
Professional Audit	16,200	14,500	15,750	17,000	14,750	15,000
Vehicle Maintenance & Repairs	100	30	1,466	1,600	1,600	500
Equipment Maintenance & Repairs	14,060	17,341	63,628	67,000	45,000	61,750
Building Maintenance & Repairs	-	-	-	500	500	500
Insurance, other than employee benefits (GIRM)	2,300	2,347	2,618	2,750	2,750	2,800
Communications	2,470	1,950	1,175	2,000	2,000	800
Travel	-	116	-	300	300	300
Dues & Fees	-	-	72,103	-	-	-
Contracts & Agreements:	61,585	73,686	431	72,000	70,000	106,703
Education & Training	-	421	65	470	470	300
Licenses For Personnel	-	-	-	75	75	75
Contract Labor	100	1,559	-	1,000	1,000	1,000
Total Purchased/Contracted Services	96.815	111,950	157,236	164,695	138,445	189,728
Supplies Expenditures	00,010	,	.07,200	104,000	100,110	100,120
General Supplies & Materials	13,067	13,055	12,809	13,000	15,000	13,000
Computer Equipment & Software	-	-	12,003	13,000	13,000	3,600
Electricity	70,267	55,685	51,681	50,000	52,000	40,000
Gasoline	6,477	6,613	6,136	7,000	7,000	7,000
	,	,			2,500	,
Small Equipment	6,369	249 450	2,500	2,500		2,500
Uniforms	300		-	450	450	450
Total Supplies Expenditures	96,480	76,052	73,126	72,950	76,950	66,550
Other Misc. Expenditures						
Total Mine From 11	-	-	-	-	-	-
Total Misc. Expenditures	-	-	-	-	-	-
Total Opeating Expenditures	228,679	230,899	278,444	289,351	269,415	319,209
Capital Outlay Requests (Epxenditures)						
Generator for City Well #5	-	-	-	-	-	38,758
Total Capital Outlay Expenditures	-	-	-	-	-	38,758
Total Water Treatment Budget	228,679	230,899	278,444	289,351	269,415	357,967

### Water/Sewer Billing, Distribution & Repair Division

FY2015 Budget Summary

(Funded by the Water/Sewer Fund)

**Purpose:** The Water/Sewer Billing, Distribution & Repair Division of the Water/Sewer Resources Program provides accurate billing of utilities and expeditious repairs for water and sewer lines.

**Core Services:** Billing and collection activities include billing & collections of utility accounts, utility account servicing, receivables management, and customer service. Water/Sewer Distribution and Repair activities include maintaining and repairing the City's water and sewer lines, installing new meters, making water/sewer taps, cleaning manholes and clearing sewer line stoppages, maintaining and testing fire hydrants, and performing utility locates throughout the City.

#### **Key Service Profiles**

The following Key Service Profiles are outputs that portray significant services provided by the Water/Sewer Billing, Distribution & Repair Division. Output numbers are projected to be essentially similar in fiscal year 2015.

Key Service Profile Category	Total Outputs FY2013	Total Outputs FY2014
Utility Billing & Administration		
Door Hangers Distributed	1,357	1,410
Reconnects-Delinquent Water Bills	392	704
Water Turn On/Off Services	1,714	1,346
City Initiated Meter Re-Reads	1,100	1,517
Customer Requested Meter Re-Reads	12	16
Water & Sewer Service Requests Received	3,612	3,777
Water & Sewer Work Orders Accomplished	8,499	7,665
Water/Sewer Maintenance & Repairs		
Hydrant Maintenance Performed	1,227	402
Hydrants Repaired or Replaced	5	27
Water Lateral Lines Repaired	177	99
Water Lateral Lines Replaced	5	9
Water Mains Repaired	51	56
Water Mains Replaced	2	2
New Water Taps Installed	2	6
Water Lines Located	1,246	1,199
Water Valve Repairs	35	38
Water Valves Replaced	23	20
Water Meter Investigations	131	86
Water Meter Maintenance Service Performed	216	278
Sewer Cleanout Repairs	28	30
Sewer Cleanouts Replaced	15	35
Gravity Main Preventive Maintenance Utilizing Camera	135,222	5,720
Inspection Linear Feet Inspected		
Gravity Main Repairs	25	15
Sewer Lateral Blockages Cleared	29	45
Sewer Lateral Repairs	16	49
Sanitary Sewer Overflow Events	0	0
Manhole Maintenance Performed (includes flushing)	1,144	655
Manhole Repairs	45	15

### Water/Sewer Billing, Distribution & Repair Division

FY2015 Budget Summary

(Funded by the Water/Sewer Fund)

#### **Staffing Level Description of Change Summary**

The 2015 Water/Sewer Billing, Distribution & Repair staffing level remains unchanged from the 2014 budget staffing level.

Water/Sewer Billing, Distribution & Repair	2011 Actual	2012 Actual	2013 Actual	2014 Amended	2015 Adopted
Water/Sewer Department Supervisor	1	1	1	1	1
Utility Business Services Manager	1	1	1	1	1
Utility Billing Coordinator	1	1	1	1	1
Utility Billing Analyst	1	1	1	1	1
Senior Meter Reader	-	1	1	1	1
Meter Reader	-	1	1		
Water/Sewer Repair Foreman	-	1	1	1	1
Water/Sewer Repair Tech II	2	1	1	1	1
Water/Sewer Tech I	2	4	3	3	3
Backflow Prevention Tester	1	1	1	1	1
Total W/S Billing, Distribution & Repair Staffing Level	9	13	12	11	11

### **Budget Expenditure Change Summary**

W/S BILLING, DISTRIBUTION & REPAIR		-		2014	2014	2015	2014/2015	%
	2011	2012	2013	Adopted	Amended	Adopted	Budget	of
Expenditure Category	Actual	Actual	Actual	Budget	Budget	Budget	Variance	Change
Total Personnel Expenses	506,131	524,807	509,062	539,162	572,062	619,337	47,275	8%
Total Purchased & Contracted Expenses	280,855	184,846	248,068	231,400	217,900	215,000	(2,900)	-1%
Total Supplies Expenses	101,025	155,055	87,019	157,800	100,300	143,365	43,065	43%
Total Miscellaneous Expenses	1,011,353	1,009,236	657,327	841,923	841,923	668,994	(172,929)	-21%
Total Expenditures	1,899,364	1,873,944	1,501,476	1,770,285	1,732,185	1,646,696	(85,489)	-5%



### Water/Sewer Billing, Distribution & Repair Division

FY2015 Budget Summary

(Funded by the Water/Sewer Fund)

### **Budget Detail Line Item Expenditure Summary**

Water/Sewer Billing, Distribution & Repair				2014	2014	2015
	2011	2012	2013	Adopted	Amended	Adopted
Expenditure Description	Actual	Actual	Actual	Budget	Budget	Budget
Operating Expenditures						
Personnel Services						
Salaries - Regular Employees	345,648	357,470	327,733	351,000	362,200	387,684
Salaries - Overtime	17,606	19,117	18,774	20,000	20,000	20,000
Group Insurance	50,152	59,745	69,697	79,000	100,000	111,800
Social Security (FICA) Contributions	21,537	22,124	19,677	23,000	23,000	29,664
Medicare	5,037	5,174	4,886	4,800	5,500	5,621
Retirement Contributions	33,698	37,723	35,735	34,362	34,362	37,140
ICMA RC 457 Match	3,272	2,688	2,257	3,000	3,000	3,428
Unemployment Insurance	3,598	-	7,920	-	-	
Workers' Compensation	25,583	20,766	22,383	24,000	24,000	24,000
Total Personnel Services	506,131	524,807	509,062	539,162	572,062	619,337
Purchased/Contracted Services		. ,	,.		,	/
Engineering	-	-	25,695	-	-	-
Calibrate Large Water Users	-	4,255	1,900	9,000	3,000	9,000
Vehicle Maintenance & Repairs	3,996	6,740	9,205	6,000	10,000	10,000
Equipment Maintenance & Repairs	900	3,004	1,321	3,800	3,800	3,000
Water Line Maintenance & Repairs	30,823	66,578	51,320	50,000	50,000	50,000
Sewer Line Maintenance & Repairs	39,204	20,471	28,875	50,000	50,000	50,000
Equipment Rental	323	148	53	500	500	500
Insurance, other than employee benefits(GIRMA)	18,401	18,773	19,113	20,000	20,000	20,000
Communications	2,859	3,419	3,085	3,600	3,600	3,000
Advertising	762	499	960	500	500	500
Printing & Binding			155	500	500	500
Travel	111	484	498	500	1,000	500
Dues & Fees	3,252	4,658	9,302	6,000	10,000	7,000
Contracts & Agreements:	179,887	47,093	55,619	80,000	60,000	60,000
Education & Training	207	335	727	1,000	1,000	1,000
Licenses For Personnel	130	8,389	121	1,000	1,000	1,000
Contract Labor	-	0,009	40,240	-	4,000	
Total Purchased/Contracted Services	280,855	184,846	248,068	231,400	217,900	215,000
Supplies Expenditures	200,033	104,040	240,000	231,400	217,900	215,000
General Supplies & Materials	15.050	15 200	40.077	18,000	10 500	18,000
Postage	15,052	15,396	13,377	22,000	18,500 22,500	22,000
8	21,131 233	22,099 923	21,633	,	,	22,000
Computer Equipment & Software Gasoline			-	4,000	4,000	-
	24,372	26,651	25,648	27,500	25,000	22,000
Small Equipment	1,570	7,566	2,586	4,000	4,000	5,000
10% Water Meter Replacement	36,933	80,920	23,368	81,000	25,000	75,000
Uniforms	1,734	1,500	407	1,300	1,300	1,365
Total Supplies Expenditures	101,025	155,055	87,019	157,800	100,300	143,365
Other Misc. Expenditures		500	(4.000)	4 000	4 000	4 000
Damage Claims	-	529	(1,000)	1,000	1,000	1,000
Depreciation	861,353	858,707	500,000	690,923	690,923	517,994
Transfer to General Fund	150,000	150,000	158,327	150,000	150,000	150,000
Total Misc. Expenditures	1,011,353	1,009,236	657,327	841,923	841,923	668,994
Total Operating Expenditures	1,899,364	1,873,944	1,501,476	1,770,285	1,732,185	1,646,696
Capital Outlay Requests (Expenditures)						
	-	-	-	-	-	
Total Capital Outlay Expenditures	-	-	-	-	-	-
Total W/S Billing, Distribution & Repair Budget	1,899,364	1,873,944	1,501,476	1,770,285	1,732,185	1,646,696